



**REPORT
ON THE ACTIVITIES OF THE REGIONAL
COOPERATION COUNCIL SECRETARIAT**

**BY THE SECRETARY GENERAL OF THE REGIONAL
COOPERATION COUNCIL**

**SUBMITTED TO THE BOARD OF THE REGIONAL COOPERATION COUNCIL IN
LINE WITH ARTICLE 10 OF THE STATUTE OF THE REGIONAL COOPERATION
COUNCIL**

This report on the activities of the Regional Cooperation Council (RCC) Secretariat is submitted by the Secretary General of the RCC to the RCC Board in line with Article 10 of the Statute of the RCC. It covers the period 9 September - 30 November 2011.

I. Executive Summary

The reporting period was characterized by a continuation of the process of undertaking concrete steps in the context of the implementation of the RCC Strategy and Work Programme (SWP) 2011-2013, particularly aimed at the efficient and target-oriented, regionally owned and all-inclusive regional cooperation (*Annex I: Report on the implementation of the RCC SWP 2011-2013 for the period 9 September - 30 November 2011, Annex II: List of events and meetings attended by the RCC Secretary General and the RCC Secretariat officials in the period 9 September - 30 November 2011, Annex IV: List of Abbreviations*).

The fourteenth RCC Board meeting approved the Report of the RCC Secretary General on the activities of the RCC Secretariat and on the implementation of the RCC SWP 2011-2013, while the sixth Coordination meeting between the South East Cooperation Process (SEEC) Troika, the RCC Secretariat and EU discussed issues related to the cooperation of Serbian SEEC Chair-in-Office (C-i-O) and the RCC Secretariat.

With regard to the strategic character of relations between the SEEC and RCC, the RCC Secretary General took active part, upon the invitation of the Serbian SEEC C-i-O, at the Informal Meeting of the Ministers of Foreign Affairs of the member states of the SEEC, the Adriatic-Ionian Initiative (AII) and the Central European Initiative (CEI).

The RCC Secretary General, within the permanent dialogue with the RCC members, held consultations with high-level officials from the U.S. Department of State, from the European Commission, with the Deputy Prime Minister and Minister of Foreign Affairs of Albania and the Vice-President of the World Bank. He held very intensive consultations with a number of high-level officials of the European Commission, including with the European Commissioner for Enlargement and European Neighbourhood Policy and the Director General for Enlargement on the occasion of his visit to the RCC Secretariat premises in Sarajevo.

The RCC Secretariat, and in particular the RCC Deputy Secretary General (DSG) and the Expert Pool, continued to be intensively involved in managerial and steering bodies of different regional initiatives, to provide support in incubating new projects and organizing important events, to prepare Memorandum of Understandings (MoUs) with key partner organizations, and to promote RI&TFs. Among the most important results in the reporting period is worthy to mention the following ones.

The recently signed MoU between the Organization for Economic Co-operation and Development (OECD) and the Regional Cooperation Council (RCC) Secretaries General marked the transfer of the management of the South East European (SEE) Investment Committee to the RCC.

The Monitoring and Evaluation Mechanism on regional cooperation in the area of Justice and Home Affairs, prepared by the RCC Secretariat and the other involved stakeholders, is expected to be approved at the meeting of the Steering Group on the Regional Strategic Document on Justice and Home at the beginning of December 2011.

The RCC Secretariat has supported, in close cooperation with national authorities from the Western Balkans and international partners, the preparation of the Research and Development Strategy for Innovation in the Western Balkans launched recently.

The RCC Task Force on Culture and Society held its First Working meeting that adopted the Task Force Action Plans and other important documents, prepared with assistance of the RCC Secretariat.

The RCC Secretariat co-organized, with the EC DG Enlargement, the IPA Multi-Beneficiary Programme Coordination Meeting which discussed the implementation process of regional projects already approved and sector plans and Programming for 2013.

The RCC Secretariat has facilitated the signing the Protocol on Regional Cooperation in Education and Training among 12 members of the European Association of Public Service Media in SEE and co-organized, with support of the EC Enlargement Directorate-General, the international seminar “South East Europe 20 Years On: Transformation from State to Public Broadcasting”.

The RCC Secretariat continued with the publication of the Newsletter and the promotion of the RCC’s activities and of other important regional events in SEE by preparing and distributing a new monthly overview based on its daily press review.

The RCC Secretariat’s Liaison Office in Brussels contributed to the further development of cooperation with the EU institutions and other relevant Brussels based institutions and stakeholders, resulting in a number of meetings held.

II. General and institutional aspects of the RCC Secretariat’s activities

RCC Board Meeting

The fourteenth RCC Board meeting was held on 15 of September 2011. The RCC Secretary General presented his Report on the activities of the RCC Secretariat for the period 9 May 2011 – 9 September 2011, informed on the results of the Coordination meeting between the South East Europe Cooperation Process (SEECPP) Troika, the RCC Secretariat and the EU, held on 14 September 2011 and presented the current activities related to the implementation of the RCC Strategy and Work Programme (SWP) 2011-2013.

The RCC Board members commended the Report of the RCC Secretary General on the activities of the RCC Secretariat and underlined the importance of fully reflecting the role of RCC’s activities in meeting and implementing the priorities of the RCC SWP 2011-2013.

The Deputy Secretary General (DSG) informed about the results of the implementation of the RCC SWP 2011-2013 and the planned activities in each priority area.

The RCC Secretary General highlighted the importance of opening discussions on the future role of the RCC. He briefed on the planned future activities of the RCC Secretariat until December 2011, emphasising his intention to continue holding regular consultations with RCC members in

view of raising the awareness and importance of an all-inclusive, regionally owned and project orientated cooperation in the region.

The RCC Board meeting approved the Report of the RCC Secretary General on the activities of the RCC Secretariat and on the implementation of the RCC SWP 2011-2013.

Coordination between the SEECP and the RCC

The Coordination meeting gathered representatives of the SEECP Troika – Montenegro, Serbia and The Former Yugoslav Republic of Macedonia - the RCC Secretariat and the EU (representative of the European Commission and the representative of the High Representative of the Union for Foreign Affairs and Security Policy). The Co-chairs informed on the envisaged activities related to the implementation of the Serbian SEECP C-i-O's priorities and the RCC SWP 2011-2013.

The conclusions of the Coordination meeting underlined the importance of continuing the cooperation and coordination between RCC and the SEECP C-i-O in the context of the upcoming SEECP events. The process of streamlining of regional initiatives and taskforces in South East Europe in relation to the RCC Strategy and Work Programme 2011-2013 will continue and advance building on the results achieved so far.

The RCC Secretary General, upon the invitation of the Serbian SEECP C-i-O, participated at the informal meeting of the Ministers of Foreign Affairs of the member states of the SEECP, the Adriatic-Ionian Initiative (AII) and the Central European Initiative (CEI). The participants stressed the need to strengthen cooperation and synergy among members of the SEECP, CEI and AII and touched upon the future of regional cooperation noticing the need for a thorough approach in discussing its future structure and institutional shape.

Consultations of the RCC Secretary General with RCC members

The RCC Secretary General held consultations with high-level officials from the U.S. Department of State, from the European Commission, with the Deputy Prime Minister and Minister of Foreign Affairs of Albania and the Vice-President of the World Bank.

During these meetings, the RCC Secretary General reiterated that RCC continues to concentrate on developing the project orientated aspect of regional cooperation in all priority areas, as a status neutral and all-inclusive cooperative platform, aimed at assisting countries from the region in their European and Euro – Atlantic aspirations. He also informed about the most important achievements in the implementation of the RCC SWP 2011-2013, the outcome of the Third RCC Annual Meeting and of the high-level SEECP meetings (June 2011 in Montenegro) in particular on RCC's idea related to the rehabilitation of the railways in South East Europe (SEE). In view of the already opened discussions on the future of the regional cooperation and strengthening the role of SEECP, he has outlined the need to open similar discussions within RCC regarding the upgrading of the regional cooperation from regional ownership to regional responsibility, the ways for further improving and enhancing the RCC's role, and establishing a predictable financial framework. On the latter, he underlined that the current financial difficulties experienced by the RCC Secretariat originate from the fact that the committed early contributions are not honoured timely and that this precarious circumstances could hamper an efficient implementation of the RCC SWP 2011-2013.

The officials of the U.S. Department of State highly appreciated the work of the RCC and its active engagement in promoting an all-inclusive regional cooperation. They confirmed the US Government's strong and univocal support to RCC and expressed interest, in the context of possible overall decrease of the RCC Secretariat budget, about the possible changes of the RCC priority areas.

The Deputy Prime Minister and Minister of Foreign Affairs of Albania stressed the need for pragmatic solutions in ensuring all-inclusiveness of regional cooperation, for the sake of economic and social development, and overall stability of South East Europe (SEE).

The Vice President of the World Bank assessed positively the RCC's work, stressing the importance of translating the findings of the World Bank Study on the railway reform in SEE and Turkey into concrete projects and expressing World Bank's readiness to assist, as a technical partner, the future activities of the RCC in this regard.

The RCC Secretary General held very intensive consultations with a number of high-level officials of the European Commission, including with the European Commissioner for Enlargement and European Neighbourhood Policy and the Director General for Enlargement on the occasion of his visit to the RCC Secretariat premises in Sarajevo. The meetings represented a valuable platform for exchanging views on the overall developments in SEE, on the regional cooperation and, in light of the EC Enlargement Package 2011-2012, its important role in the enlargement process. Also, the achievements in the implementation of the RCC SWP 2011-2013 and the political, economic and financial challenges in that regard, the ways for further enhancing the regional cooperation and strengthening the role of RCC were discussed. The RCC Secretary General, among the other, outlined that the RCC Secretariat will prepare a self-assessment of the first year of the implementation of the RCC SWP 2011-2013 for the RCC Board meeting in March 2012. The representatives of the European Commission emphasized the important role that RCC has in promoting the regional cooperation and, in the context of the Enlargement Package, welcomed the results in the implementation of the RCC SWP 2011-2013 and reiterated EC's full support to RCC.

Participation of the RCC Secretary General in other regional meetings and events

The RCC Secretary General participated at a number of high-level regional and international events of regional dimension such as the Ministerial Forum EU-Western Balkans in the field of JHA, the Summit of the CEI member states, the Organization for Security and Cooperation in Europe (OSCE) Parliamentary Assembly meeting, the meeting of the Ministers of Health of SEE, the Ministerial Conference devoted to the regional cooperation in the field of disaster prevention, the Annual Ministerial Conference on the development of the South East Europe Core Regional Transport Network (SEETO), and used the opportunity to present the main RCC activities and for holding informal meetings with high-level officials of different RCC members.

The RCC Secretary General took part at the Ministerial Conference of the Organization for Economic Co-operation and Development (OECD) and signed the Memorandum of Understanding between the two organizations which has marked the official transfer of the SEE Investment Committee from the OECD to the RCC.

Cooperation with the EU and other Brussels based institutions

The RCC Liaison Office (LO) in Brussels continued with its support in the implementation of the RCC SWP 2011-2013, in particular by further enhancing and intensifying cooperation with

the EU institutions and other relevant Brussels – based institutions and stakeholders, primarily, the Presidency of the Council of EU, the European Parliament (EP), the European Commission (EC), the European External Action Service (EEAS) and the General Secretariat of the Council (GSC).

The RCC LO organized and took active part in several important meetings in Brussels, including in the meeting of the RCC Secretary General with the Commissioner for Enlargement and Neighbourhood Policy, the briefing of the RCC Secretary General for the diplomatic missions from the countries of SEE accredited to the EU and NATO, with the Director of Enlargement Policy and Communication and with the representative in RCC of the High Representative of the Union for Foreign Affairs and Security Policy, with the Deputy Chief of Cabinet of the Commissioner for Enlargement and Neighbourhood Policy, with members of the European Parliament etc. The meetings served as platforms to inform on the implementation of the RCC SWP 2011-2013 and on the most important RCC's activities and main achievements, in particular in the light of EC's Enlargement Package 2011-2012, as well as to exchange views on the challenges of RCC's work, the overall situation and the regional cooperation developments in SEE.

The RCC LO's representative, upon the invitation of the European Policy Centre, addressed the policy dialogue "Prospects and policies for growth in the Balkans: The role of human capital", presenting the activities and achievements of RCC in the areas of economic and social development and building human capital, as well as the key challenges facing the Western Balkans in finding a new model of growth, boosting the region's low innovation capacity and the need for the region to reposition itself in the European constellation.

Regional cooperation in the field of media

The RCC Secretariat co-organized, with support of the EC Enlargement Directorate-General, the European Association of Public Service Media in South East Europe and the European Broadcasting Union, the international seminar "South East Europe 20 Years On: Transformation from State to Public Broadcasting" where over 50 participants analyzed the state of public service media in SEE with a view to outline a future course of action in support of their freedom, independence and sustainability. Amongst others, the participants concluded that the economic standing, editorial independence and autonomy of public service media need to be improved, to avert political interference, achieve managerial stability, and ensure sustainability and stable funding for the public service media.

The RCC Secretariat co-organized, with the Association and the Radio-Television of Bosnia and Herzegovina, the signing of the Protocol on Regional Cooperation in Education and Training among 12 members of the European Association of Public Service Media in South East Europe, which would enable staff at all levels to meet present and future challenges, and strengthen contribution of the public service media to the development of modern, democratic societies in SEE.

Communication activities

The RCC Secretariat has continued to advance the organization's mission of promoting mutual cooperation and European and Euro-Atlantic integration of SEE with the aim of deepening the understanding and awareness of what the RCC does, as well as raise and maintain support for its

activities. The Secretariat interacted with the media on a regular basis and continued to work in developing relationships and positioning the RCC as a key regional player through conducting permanent outreach among politicians, opinion-makers, think-tanks, diplomats, public officials, students, academia, businessmen, etc., and attracting continuous support of its stakeholders. At the beginning of November 2011 the Secretariat has started producing and distributing a monthly overview of regional South East European events, based on its daily press review.

Over the reporting period, and to the knowledge of/available to the RCC Secretariat, 273 articles, interviews and statements on the RCC were published in South East European and international media, bringing the total to 3,158 available articles published since the beginning of operations of the RCC Secretariat. During the reporting period, 852,577 hits, 220,551 page views and 20,615 visits of the website were registered. Three issues of RCC newsletter were published and circulated to a wide audience. They focused on information society, railway transport infrastructure, and parliamentary cooperation in South East Europe, with contributions of 24 prominent regional stakeholders.

Evaluation of general and institutional aspects

The reporting period was characterized by a continuation of the process of undertaking concrete steps in the context of the implementation of the RCC SWP 2011-2013, particularly aimed at the efficient and target-oriented, regionally owned and all-inclusive regional cooperation. In order to maintain the momentum of the development of regional cooperation and continue with the affirmation of the principle of regional ownership as well as highlighting the importance of moving towards regional responsibility, the strategic character of relations between the SEECP and the RCC remains pivotal. Drawing on the successful cooperation with the previous as well as incumbent SEECP Chairmanship-in-Office, the regular Coordination meetings of the SEECP Troika and the RCC Secretariat with the participation of the EU proved to be a very useful tool in providing guidance and enhancing overall coordination.

III. Priority areas of the RCC Activities

Activities of the Deputy Secretary General and Head of the Expert Pool

The RCC DSG/Head of the Expert Pool and the entire staff of the Expert Pool were intensively involved in the implementation of the RCC SWP 2011-2013 and contributed and took part in preparing events of general importance for RCC (with EC, SEECP C-i-O, RCC Board members, individual donors etc).

The dialogue with the DG Enlargement continued on a regular and substantial basis, as well as with CEFTA and OECD SEE Investment Compact. The RCC Secretariat co-organized, with the EC DG Enlargement, the IPA Multi-Beneficiary Programme Coordination Meeting which discussed the implementation of regional projects already approved and sector plans and Programming for 2013. The National IPA Coordinators and their representatives also discussed the regional implications of the EC Enlargement Package 2011-2012, national programming 2012 and 2013, implementation of Sector Based Approach and preparations of next IPA regulation.

Consultations have been regularly held with other donors interested in regional projects (UNDP, ADA, SIDA, FES, GIZ etc.) Furthermore, RCC Secretariat intensified contacts with other DGs in the EC (DG REGIO, DG MOVE, DG Education and Culture, DG International Cooperation, Humanitarian Aid and Crisis Response, etc).

A permanent dialogue continued with different stakeholders from the region: private companies and associations (Summit of 100 Business Leaders of SEE), NGOs (TACSO team, Eco-Social Enterprises Network from SEE, ICDT etc), operating RI&TFs and newly established regional networks (SEE Public Private Partnership Network, Regional Network of Investment Promotion Agencies etc.) discussing the issues and modes of cooperation and developing common activities. The RCC Secretariat widened the dialogue with think tanks from the region and beyond (i.e. London School of Economics Network of SEE researchers), developing and coordinating joint programmes, financial institutions (presidents of the securities regulators and directors of the stock exchanges of SEE), as well as other EC and IFIs partners. The RCC Secretariat was also represented at the different events relevant for the development of regional cooperation – from think-tank and academic conferences to the EC dialogue with civil society in the region. The RCC Secretariat established and deepened working contacts with regional Civil Society networks in different areas (National Councils of the European Movement from SEE, WB Social Entrepreneurs Network, SEE Public Broadcasting Agencies Network, and JHA related NGOs networks etc.) and extended regional coordination with CSO structures.

The RCC DSG organized regular brainstorming on issues related to launching the next cycle of the RCC multi-annual strategy development, strengthening RCC capacities and upgrading relations with other RI&TFs on the programme and project basis through coordinated programming and defining legal framework for joint actions. Coordination and streamlining of the RCC Secretariat activities have been further advanced and an open debate on prioritizing its activities regularly held.

1. Economic and Social Development

The RCC Secretariat has worked with its partners on implementing important actions in the areas related to the improvement of investment climate, social development and information society development. A number of high level meetings and ministerial conferences were held renewing existing commitments and setting the new ones for regional cooperation in economic and social development.

Investment and Business Enabling Environment

The management of the South East Europe Investment Committee (SEEIC) has been transferred from OECD to the RCC at a Ministerial conference held in Paris, on November 24, 2011. The event, “Building a 2020 Vision for South East Europe”, was organized to mark the SEEIC transfer and to provide it with a renewed mandate. The ministers of economy of the region have agreed to set a new regional vision and strategy for development – South East Europe 2020, consistent with the Europe 2020 growth framework. Regional headline targets for reform and development in SEE will be set, and the countries have committed themselves to reporting progress on the implementation of these targets and objectives. Also, SEEIC has been tasked

with a new focus on fostering existing regional value chains and facilitate establishing new ones. A new grant agreement of EUR 800,000 with the European Commission was signed on November 8, 2011, providing the RCC Secretariat with financial resources to support the management of SEEIC until the end of 2013.

In the context of the project “Women Entrepreneurship – a job creation engine for SEE”, the RCC Secretariat participated at the first regional meetings organized by the two implementing organizations, SEE Centre for Entrepreneurial Learning and Gender Task Force, as part of the inception phase. The outcome of the inception period will be to get a better understanding of the current situation in each of the target countries, build synergies between implementing agencies and better inform future action in the framework of the project.

The RCC DSG/Head of Expert Pool took part at the Fifth Annual Working Meeting of Ministers of Agriculture of SEE where the Strategic outlines of the future regional cooperation in the SEE in the agro and food sector within the SWG framework were endorsed. In the Conference’s conclusions high appreciation was expressed for supporting partner organizations including the RCC.

Access to finance

In its efforts to widen access to finance for the private sector and promote integration of the capital markets in the region, the RCC Secretariat maintained its dialogue with the presidents of the securities regulators of Bosnia and Herzegovina, Croatia, The Former Yugoslav Republic of Macedonia, Montenegro, Slovenia and Serbia. The discussions resulted in the preparation of a Joint Declaration on a common position on closer linkages of regional markets that is supposed to be endorsed at the meeting of securities regulators during the first week of December 2011.

The first meeting of the directors of the stock exchanges from Southeast Europe organized, upon the RCC’s initiative, by the USAID Partners for Financial Stability Program and the Zagreb Stock Exchange (ZSE) with aim to explore possibilities of further integration of the capital markets in the region adopted a conclusion to prepare a platform for joint action.

Support to CEFTA Secretariat

The RCC Secretariat took part in the CEFTA week and presented the linkages between the work currently done under the CEFTA framework on non-tariff barriers and trade facilitation and the future work of the SEE Investment Committee, in the context of facilitating regional value chains. Moreover, the RCC Secretariat, the CEFTA Secretariat and the Government of Albania have agreed to hold the CEFTA Joint Committee Meeting and the SEE Investment Ministerial during the second part of 2012 in Tirana, given that Albania is chairing the CEFTA 2006 and also co-chairing the SEE Investment Committee.

Social Development

The RCC Secretariat organized the social week for SEE in Sarajevo with two main events:

The regional workshop “Social Economy for South East Europe 2020”, in cooperation with the Eco-Social Economy Network for SEE, discussed opportunities for synergies in promoting the development of social economy, as well as the development of a long-term vision of social

economy in Western Balkans that is closely aligned with EU's economic and social model, and can offer a direct and cost-effective response to the current economic crisis.

The conference "New Skills for New Jobs", in cooperation with the Friedrich Ebert Foundation and with the participation of the newly established social cohesion research network of the London School of Economics Research on SEE (LSEE), discussed imbalances between labour demand and supply in the Western Balkan countries, with special attention to the importance of a regional analysis based on skills, the role of key stakeholders in the labour market and the need for better coordination and cooperation, with a focus on how to anticipate skills needs, generate new jobs and improve the matching process.

The RCC Secretariat has also been engaged in discussions with LSEE in order to strengthen cooperation and explore joint action in the social development area and have agreed to sign a MoU to guide the cooperation going forward.

The RCC Secretariat has contributed to the preparations and participated at the 3rd SEE Ministers of Health Forum "Health in All Policies in the SEE: A Shared Goal and Responsibility". A new political document, the Banja Luka Pledge was adopted, in which all SEE governments expressed political commitment to extending regional cooperation in order to introduce and/or strengthen the values, priorities and action needed to achieve equity and accountability in public health. In line with one of its important priorities for coordinating and informing regional initiatives, the RCC Secretariat invited the contribution of several regional initiatives such as Regional Environmental Centre, electronic SEE, and Centre for eGovernance Development for strengthened linkages of health policies with other sector policies.

Information Society Development

In cooperation with the Albanian Ministry for Innovation and ICT and UNDP, the RCC Secretariat has organized a high level conference on information society development in Tirana in the framework of the electronic SEE initiative. The participants adopted a Joint Statement, reaffirming commitment to the implementation of the e-SEE Agenda+, as a regional ICT development framework, and to the e-SEE Initiative cooperation and to strengthen mechanisms of cooperation between the SEE governments in their efforts to develop an Information Society, offer an ongoing and updated set of progress benchmarks, fully compatible with EU benchmarks, and support actions to enable the participation of a wide range of stakeholders.

2. Infrastructure and Energy

Energy

The RCC Secretariat sustained its focus on the Energy Community developments and took part at several events organized by the Energy Community Secretariat (ECS). The RCC Secretariat proposed to the ECS common complementary activities to promote "bottom-up" approach and inter-sectoral cooperation as well as resumption of the jointly organized tailor-made workshops for the parliamentary committees responsible for energy issues in the region of SEE. Taking into account the RCC Secretariat role in preparing and launching initiative on creating the Regional

Energy Strategy adopted by the Energy Community Ministerial Council, the RCC Secretariat expressed to the ECS its readiness to contribute to the Regional Energy Strategy Task Force.

The second meeting of Sustainable Energy Development Regional Initiative (SEDRI) Task Force, organized by the CEI, the RCC Secretariat and the Serbian Ministry of Infrastructure and Energy (SMIE), was focused on SEDRI Project Proposals Inventory. The relevant ministries or other institutions that expressed interest to participate, alongside the support of the CEI and the RCC Secretariat, have produced this regional inventory of small scale sustainable energy projects. The resulting cluster of projects from seven beneficiaries of this initiative has enabled them to cooperate, raise funds, exchange information and best-practices.

The RCC Secretariat backed the network of political schools from the region led by the Belgrade Fund for Political Excellence (BFPE) in organizing the high level regional conference under the auspices of the President of the Republic of Serbia and within the Serbian SEECPC C-i-O dedicated to strengthening public dialogue on sustainable energy use in the region of SEE.

Transport

In the field of air traffic, the RCC Secretariat, in cooperation with the interested regional stakeholders, prepared a project fiche for the Study on development of air traffic links in SEE - The Cohesion by Air Study. The project proposal has been sent to the relevant ministries of countries in the region for their comments and suggestions. After consolidation of all received inputs, the project proposal will be shared with ISIS Secretariat and sent to the European Commission for considering financial support.

The RCC Secretariat started with preparatory activities for holding a seminar on road safety audits and inspection, to be organized together with the Association of Consulting Engineers of Bosnia and Herzegovina (ACE BiH) and BiH Ministry of Communications and Transport as a follow-up of the Second Conference on Road Infrastructure Safety Management. Furthermore, a draft document for setting-up the Regional Training Centre for Road Safety has been prepared with aim to define the steps to be taken towards its establishment.

Environment

The RCC Secretariat, taking into account its recognized role in the preparation and implementation of the EU Strategy for the Danube Region (EUSDR), increased cooperation with local authorities associations and civil society organizations as major ``bottom-up`` approach implementers and important drivers of community development. In that respect, the RCC Secretariat hosted and organized, jointly with GIZ and NALAS, regional conference that dealt with urban planning particularly focusing on different aspects of the regularization of informal settlements. During the conference relevant initiatives-activities in the SEE region were presented and possible synergies between them considered and discussed.

3. Justice and Home Affairs

The RCC Secretariat continued its close cooperation with related regional initiatives/networks and national judicial and police administrations in the implementation of the Strategic Action

Plan in the area of JHA as well as in providing support to better harmonize regional activities and increase regional ownership. A particular importance has been given to the design and adoption of a Monitoring and Evaluation Mechanism (M&EM) based on peer reviews, benchmarking and establishment of indicators, exchange of best practice, enabling the generation of progress reports on regional cooperation. The Steering Group is expected to adopt the M&EM at its meeting that will be held back to back with the RCC JHA Annual Coordination Meeting, on 1 and 2 December 2011.

The RCC Secretary General participated at the Ministerial Forum EU-Western Balkans in the field of JHA and had a presentation on the regional dimension of the anti-corruption measures and close coordination among international stakeholders in ensuring the optimal use of resources. The Forum also discussed the development of the EU's cooperation with the states of the Western Balkan region in the realm of freedom, security and justice and a special attention was paid to the problem of unfunded asylum seekers. The Commission stated that corruption remains one of the key challenges for the rule of law and announced its intention to continue giving highly priority to monitoring of anti-corruption policies in the enlargement countries.

The main purpose of the of the RCC Secretariat participation to the Workshop on Support to Regional Police Cooperation in Western Balkans was to provide inputs to decision-making on Swiss funding for on the Program on regional police cooperation activities through 2012 – 2016. The RCC Secretariat prioritized the needs for regional police cooperation: multi-level harmonization, synergetic approach (multidisciplinary and integrated), coordination of policing standards across the region, capacity building, technical and legal assistance; institutionalization of cooperation and coordination as well as networking among actors and professional network; and integration of the rule of law, human rights, data protection, and parliamentary oversight implying harmonization of the disparities still existing in the development of regional police capacities.

The RCC Secretariat took active part at the 3rd Meeting of the Steering Committee of the UNODC Regional Programme for Promoting the Rule of Law and Human Security in South Eastern Europe 2009-2011 emphasizing the need for development of an integrated, coherent and transparent regional cooperation of all stakeholders and harmonization of donors' activities, thus avoiding overlapping and duplication. The aim of the meeting was double folded: to review and assess the achievements of the 2009-2011 UNODC Regional Programme and to examine the outline for the new 2012-2015 UNODC Regional Programme, which has been developed over the last months.

Migration, Asylum and Refugees

The RCC Secretariat participated at the Expert Meeting on the Implementation of the Readmission Agreements in the SEE states which was organized within the framework of Serbian C-i-O of the SEECP. The meeting offered a platform where representatives from the EU member states of SEE and the enlargement countries of SEE exchanged their ideas and viewpoints on facilitating readmission process, the return of irregular migrants and rejected asylum seekers. The key deliverable is a report documenting the experiences of developing policy, planning tools and identifying good practice for comprehensive planning on specific readmission issues.

Fighting organized crime

At the sixth meeting of the PCC Expert Working Group, the drafts of the Decision on the fulfilment of conditions in the area of data protection arising from the PCC SEE and the Decision on the amendment of the Rules of Procedure for Evaluations in the area of data protection (this document includes the Europol assessment for the conclusion of an operational agreement) were adopted. Both documents will be offered to the Council of Ministers for adoption.

The RCC Secretariat participated at the High Level Meeting of the Western Balkans Network (Treptower Group - representatives of interested EU Police Services, Europol, UNODC, SECI Centre and RCC) and informed about the outcomes of the meeting of the Steering Group on RSD on JHA and the developments of police technical assistance planned to be delivered by EU police services in the region. Intensive exchange of information took place in regards to current bilateral projects, twinning and twinning light, trainings and other bilateral activities in the field of police development aid in the Western Balkans.

The First Meeting of the Southeast European Law Enforcement Center (SELEC) addressed the inherent difficulties facing the new born international treaty based organization in transitional period. Continuity, inclusiveness and adoption of rules and procedures were on the agenda of the Council. After entering into force the SELEC Convention, on 7th October 2011, consultations started on granting RCC observer status within SELEC.

The RCC Secretariat participated at the TAIEX Workshop on Judicial Cooperation in Criminal Matters in SEE with aim of raising attention of the national central authorities, courts and prosecutors on the need to improve mutual legal assistance through full implementation of concluded bilateral agreements, ratified conventions and EU instruments. The purpose of the Workshop was to share knowledge with SEE countries on the regime of extradition that applies in the European, in particular the European Arrest Warrant.

Anti-corruption

The RCC Secretariat held a meeting with the representatives of the Secretariat of Regional Anticorruption Initiative (RAI) in view of exploring new possibilities emerging from overtaking of the SEE Investment Compact by the RCC. This will be important opportunity for RAI and other institutions and initiatives active in the anticorruption to efficiently interact and achieve concrete results.

Cooperation in civil matters

The RCC Secretariat participated at the Workshop on “Independence and efficiency of the administrative justice in relation with public procurement” and underlined the high importance of judges’ independence in ensuring fairness in public procurement contracts and in countering corruption in the field of public acquisitions which is the most vulnerable and the meeting point of corrupt practices from both sectors private and public.

4. Security Cooperation

The RCC Secretariat participated in several meetings organized or co-organized with international and regional partners and continued consultations regarding the already launched

initiatives and several new ones that have been included in the RCC SWP 2011-2013 with the aim of obtaining political support for the SEEMIC activities, mostly with regard to the protected communication system and coordinating the efforts in identifying the necessary EU funding.

Facilitate and support development of regional mechanisms for security cooperation

The RCC Secretariat participated at the presentation of the Regional Report on Arms Exports in 2009 and use the occasion for discussing with the experts of SEESAC the implementation of the SEESAC projects and related fundraising. In view of the development of SEESAC as a joint RCC-UNDP project, certain adjustments of the MoU between UNDP and RCC and modalities of joint work were agreed. It was mutually accepted that synergy and avoiding duplication is an essential part of the future work. SEESAC, as an expression of the joint effort to address surplus weapons in SEE, will remain one of the key projects envisaged in the new MoU. The agreed transformation should lead in the creation of a Steering Committee for oversight and strategic guidance on development and implementation of the projects united under the new structure with a working title „Office of Human Security“. Details on all issues will be worked out in cooperation with the RCC. The RCC was praised for assisting SEESAC in fundraising of more than 8 million US\$ for implementing its programs since 2009.

The third meeting of the South East European Military Intelligence Chiefs (SEEMIC) was jointly organised by the RCC Secretariat and the Ministry of Defence of Bosnia and Herzegovina/Sector for Intelligence and Security Affairs, with support of the EU Military Intelligence Staff/European External Action Service. The participants - Chiefs and senior officials of military intelligence institutions from 12 South East European countries members of the RCC and representatives of the European External Action Service - agreed to move forward regional cooperation in the field of intelligence exchange and adopted rules of procedures to put the cooperation in practice. The SEEMIC Forum adopted the following documents: Procedures on open source intelligence (OSINT) exchange among the Military Intelligence institutions of the Members of RCC from SEE; Decision on joint production of OSINT assessments on security challenges in the region and established a WG on expert level to develop it; Terms of Reference of SEEMIC Experts Working Group; Standard Operational Procedures for OSINT Production by the SEEMIC Expert Working Group; The use of “PGP Desktop Corporate”, by Symantec Company, as common protected system for electronic exchange of information among SEEMIC countries.

The RCC Secretariat met the Director of the EU MS INT Directorate, the Head of the MI Branch and the Point of Contact for the SEEMIC with the purpose of informing them about the current activities in the SEEMIC context, on the 3rd SEEMIC Conference in Sarajevo and related expectations regarding political and financial support of the EU. The EU MS INT Director reassured the full support for the success of SEEMIC, perceived in Brussels as one of the most successful initiatives in SEE.

The RCC Secretariat had also consultations with the EU Military Staff – Intelligence Directorate in view of contributing to the drafting of the Terms of Reference on SEEMIC OSINT Protected Communication System.

The RCC Secretariat had intensive preparatory activities with the NSAs from all the SEE RCC members for a successful outcome of the first SEENSA Working Group meeting. The participants analyzed the proposals made by the Heads of NSAs during the first SEENSA

meeting and agreed to develop a ‘Scope of Operation’ document that will integrate all the proposals and define the way of implementation. The documents should be adopted by the second SEENSA meeting in 2012, in Ljubljana. The next Working Group meeting will take place in Sofia in March 2012.

The RCC Secretariat continued the consultations with the German BfV, as the international partner in the SEECIC Forum, in view of drafting the concept of the initiative and launching SEECIC Forum next year.

At the DPD meeting, in SEEC format, the Southeast Europe Clearinghouse (SEEC) was renamed to “SEEC – Forum for Western Balkans Defence Cooperation”. The BiH delegation offered a MoA to be signed in SEEC format concerning cooperation between Regional Training Centres.

Disaster preparedness and prevention

The RCC Secretary General participated at Ministerial Conference on the Harmonisation of the Regional Activities in Prevention of Natural and Man-made Disasters, organized by the Serbian Chair-in-Office of SEECIP and AII, and presented the role and the activities of RCC in this area. The Conference adopted Joint Statement where, among the other, there is a reference to RCC. The RCC Secretariat participated at the XXIII DPPI Regional meeting and contributed to the negotiations related to strengthening the role of DPPI Secretariat and its legal status.

5. Building Human Capital and Cross-Cutting Issues

Education

For the third consecutive year the RCC Secretariat hosted participants of the Mobility Program of the RCC Task Force Fostering Building Human Capital (two representatives from ministries of education of Montenegro and Moldova) and organized meetings which enabled them to get insight of the activities of the RCC Secretariat, Ministry of Civil Affairs of BiH, OSCE Mission to BiH and Delegation of the European Union to BiH.

The first Regional Training of Education Inspectors, organised by the RCC Secretariat, in cooperation with Swiss Agency for Development and Cooperation, and in partnership with the Regional School for Public Administration (ReSPA), the European Training Foundation (ETF) and the Council of Europe (CoE), provided an insight into different modules determining the role, status, competencies and activities of education inspectors in South East Europe. The focus of the event was on the role of inspectors in quality assurance and sustainable Education for Democratic Citizenship and Human Rights Education policies.

The First meeting of the Steering Committee (responsible for overall project coordination important for enabling quality of results and successful implementation of project activity plan) of the Project Building Capacity for Structural Reforms in Higher Education of the Western Balkan Countries (STREW) supported by Tempus, was organised by project coordinator, the University of Novi Sad. The RCC Secretariat is member of the Steering Committee and supported this regional project from its initial phase.

The RCC Secretariat participated at the 4th Meeting of the RCC Task Force Fostering Building Human Capital (TF FBHC) and 15th Meeting of the Education Reform Initiative for South East Europe (ERI SEE) Governing Board and Consultative Body which summarised achievements and presented major activities with the focus on establishment of ERI SEE and its Secretariat in Serbia, and discussed future areas of cooperation within the existing frameworks.

Science and Research

The RCC Secretariat participated at the Meeting of European Commissioner for Research, Innovation and Science with Ministers of Science and Research from Western Balkans countries. The Commissioner encouraged the ministers from the region to continue their endeavours to raise the political profile of research and innovation at national level, and increase investment in research capacity, in line with European Commission's efforts to achieve the goals of the Innovation Union flagship initiative.

The RCC Secretariat co-organised, with the World Bank, the European Commission and Serbian C-i-O of SEECP, the high-level conference marking the official launching of a two-year project – Regional Strategy for Research and Innovation for the Western Balkans. The aim of the project, funded by EUR 1.5 million from MB IPA Fund, is to develop a Strategy that will foster cooperation at Regional level by interconnecting research institutes, pooling resources, training scientists and transfer of knowledge across the Region to increase competitiveness of the region. The RCC Secretariat has facilitated and supported its development in close cooperation with national authorities from the Western Balkans and international partners.

Culture

The main activities of the RCC Secretariat were focused on support to the RCC Task Force on Culture and Society by establishing regular working consultations, contributing in creating necessary reporting and other documents, as well as by promoting TFCS among national institutions, other regional initiatives and international partners.

The RCC Secretariat participated at the First Working Meeting of the TFCS which discussed and adopted major documents, crucial for efficient, result oriented functioning of the TFCS, including Rules of Procedure, Ljubljana Process II General Reference Framework, General Action Plan (GAP) 2011-2014 and the Action Plan I 2011-2012.

Parliamentary Cooperation

The RCC Secretariat continued its active involvement in the final phase of development of the project on Parliamentary Cooperation in the Western Balkans and Turkey - Support to the Cetinje Parliamentary Forum. The Draft project aimed to strengthen the role and effectiveness of Parliaments in the region in the EU integration process and access to public documents is expected to be finalised by the end of 2011.

The RCC Secretariat took part at the Workshop for the National Coordinators of the SEECP Parliaments held with the purpose to discuss the priorities and calendar of events of the Serbian C-i-O) of the SEECP and the preparations of the next meeting of the SEECP Parliamentary Dimension Working Group.

The RCC Secretariat also attended the Third Working Group Meeting of the SEECP Parliamentary Dimension (PD) which discussed two potential models of SCEEP PD institutionalization: establishment of a SEE Parliamentary Assembly, and cooperation in specific areas of common interest with no firm institutional structure. It was agreed to present two analyses for discussion at the next Working Group meeting. Turkey and Bulgaria will prepare the background papers.

IV. Operation of the RCC Secretariat

During the reporting period, the RCC Secretary General, in accordance with his competences under the RCC Statute, filled the vacant post of Expert on Parliamentary Cooperation, effective as of 17 October 2011.

The RCC Secretariat currently comprises a total of 33 staff members, out of which five members are technical and service staff (public affairs assistant, driver/security officer, two drivers/couriers, and receptionist). A complete list of the RCC Secretariat's staff is appended in Annex III to the report.

A remaining open issue related to the setting-up of the RCC Secretariat Liaison Office concerns the implementation of the provisions of the Headquarters Agreement between the Kingdom of Belgium and the RCC Secretariat, which regulates the status of the RCC Secretariat's Liaison Office in Brussels. The Kingdom of Belgium has conditioned the implementation of relevant provisions of the Headquarters Agreement between the Kingdom of Belgium and the RCC Secretariat providing for the fiscal privileges and immunities of the Head and Deputy Head of the RCC Secretariat's Liaison Office in Brussels with the issuing of an official authentic interpretation concerning the implementation of Article 17.1.(d) of the Agreement between the Council of Ministers of Bosnia and Herzegovina and the Governments of the other SEECP Participating States, the United Nations Interim Administration Mission in Kosovo on behalf of Kosovo in accordance with the United Nations Security Council Resolution 1244, on the Host Country Arrangements for the Secretariat of the Regional Cooperation Council (Host Country Agreement) by the Parties to this Agreement in which the principle of taxability of the officials of the RCC Secretariat in their countries/places of origin and/or permanent residence would be explicitly confirmed. After a consultation procedure initiated by the RCC Secretary General in August 2008 it became evident that the adoption of an interpretative declaration amending the Agreement would not be acceptable to some of the Parties to the Host Country Agreement, as they consider that such declaration would run counter to the spirit of the current provisions of the Agreement and would lead to its *de facto* amendment. In light of the principles of general international law, the only recourse in this situation would be to proceed with amending the Host Country Agreement accordingly, in light of the request from the Kingdom of Belgium. This, however, remains subject to the will of the Parties to the Host Country Agreement.

In this view, the RCC Secretary General sent a communication to the authorities of Bosnia and Herzegovina in early January 2009, proposing to the Council of Ministers of Bosnia and Herzegovina as a Party to and, at the same time, a depositary of the Host Country Agreement to consider the possibility of initiating the process of amending relevant provisions of the

Agreement in order to provide for requested confirmation of taxability. This proposal of the RCC Secretary General is still under consideration by the authorities of Bosnia and Herzegovina.

V. Membership of the RCC and the RCC Board

In the course of the reporting period there were no changes to the membership of the RCC and the RCC Board.

VI. State of Financial contributions to the RCC Secretariat Budget

The financial difficulties experienced in the RCC Secretariat's budget prevent the complete coverage of basic operational costs, envisaged through the approved budget for 2011. The difficulties experienced at the operational level could have consequences on the ability of the RCC Secretariat to continue with an efficient implementation of the RCC SWP 2011-2013. On 29 September 2011, the RCC Secretary General sent letters to the Ministries of Foreign Affairs of the countries that have not yet paid their contribution to RCC Secretariat's budget for 2011, drawing their attention on the precarious financial circumstances surrounding the activity of the RCC Secretariat and consequently appealed to these RCC Board members for a prompt payment of their contributions. Also, the meeting of the RCC Financial Sub-committee strongly recommended to the RCC Board members that have not yet made the payment of their financial contributions to the RCC Secretariat's budget for 2011 to provide for their financial contribution with no delay. Moreover, RCC Financial Sub-committee reiterated the paramount importance of the payment of financial contributions in the first quarter of the year for enabling efficient operation and activities of the RCC Secretariat.

Until 30th November 2011, the following RCC Board members have not allocated their committed financial contributions to RCC Secretariat's Budget for 2011: The Former Yugoslav Republic of Macedonia (this country has not yet paid its contribution for 2010), Romania, Montenegro (2nd installment), Slovenia, Austria, Sweden, Hungary (remaining portion) and Norway.

Until 30th November 2011, the following contributions to the RCC Secretariat's budget for 2011 have been received:

RCC Board Member	Amount	Date Received
Hungary	11,891.86	Roll over from 2009
Italy	49,961.06 EUR	26 November 2010
Switzerland	130,120.80 EUR	21 December 2010
Czech Republic	51,295.33 EUR	27 December 2010
		19 September 2011

European Commission	719,280.00 EUR	28 December 2010
Latvia	50,000.00 EUR	01 March 2011
Montenegro -1 st instalment	20,000.00 EUR	10 March 2011
Croatia	80,000.00 EUR	30 March 2011
Bulgaria	140,000.00 EUR	06 April 2011
Moldova	40,000.00 EUR	25 May 2011
Serbia	80,000.00 EUR	03 June 2011
France	50,000.00 EUR	14 June 2011
Poland	50,000.00 EUR	17 June 2011
Bosnia and Herzegovina	60,000.00 EUR	22 June 2011
Federal Republic of Germany	1 st installment 30,000.00 EUR 2 nd installment 20,000.00 EUR Total: 50,000.00 EUR	23 June 2011
		19 September 2011
Ireland	49,999.87 EUR	22 July 2011
Greece	140,000.00 EUR	01 August 2011
Finland	50,000.00 EUR	03 October 2011
UNMIK/Kosovo	39,965.00 EUR	11 October 2011
Albania	59,930.00 EUR	13 October 2011
Turkey	140,000.00 EUR	14 November 2011
USA (covering the period September 2011-Septemebr 2012)	144,324.56 EUR	15 November 2011

Until 30th November 2011 the RCC Secretariat has received the amount of 2,186,035.71 EUR as financial contributions of the RCC Board members to its budget for 2011. This sum represents 73,18% of the overall RCC Secretariat's budget for 2011 of 2,987,082.00 EUR.

Sarajevo, 30 November 2011

REPORT

on the implementation of the RCC Strategy and Work Programme (SWP) 2011 – 2013 in the period 9 September – 30 November 2011

Horizontal activities

Horizontal Functions:	Activities organized/co-organized by the RCC Secretariat	Participation at events organized by other partners/institutions
1. Representing the region	<ul style="list-style-type: none"> • Intensifying contacts with EC DG Enlargement and other DG's (DG REGIO, DG MOVE, DG Education and Culture, DG International Cooperation, Humanitarian Aid and Crisis Response, etc). • Contributing in preparing and active participation at different events relevant for development of regional cooperation – from think-tank and academic conferences to the EC dialogue with civil society in the region. 	<ul style="list-style-type: none"> • The EU – Western Balkans Ministerial JHA Forum, 3-4 October 2011, Ohrid • OSCE Parliamentary Assembly 'Regional Development in SEE: Challenges, Opportunities and Prospects', 8 October 2011, Dubrovnik • Summit of CEI member states 'Fresh Thinking for Competitive Economy in CEI', 4 November 2011, Belgrade • 7th Annual Meeting of Ministers of Transport of the South East Europe Core Regional Transport Network, 29 November 2011, Antwerp
2. Coordination and cooperation- on cooperation- with the SEECP Chairmanship in Office	<ul style="list-style-type: none"> • Contributing in preparing and active participation at a number of sectoral meetings organized by the SEECP C-i-O and related to the RCC Strategy and Work Programme 2011-2013. • Coordination Meeting between the RCC Secretariat, SEECP Troika and EU representatives, Sarajevo, 14 September 2011 	<ul style="list-style-type: none"> • Informal meeting of the Ministers of Foreign Affairs of the member states of the SEECP, AII and CEI, 23 September 2011, New York • Meeting of Interior Ministers and Ministers of Justice of the SEECP countries and 3rd Annual Ministerial Conference 'Regional and Transnational Cooperation in the Fight against Organized Crime in SEE: Challenges and Achievements', 29 – 30 November 2011, Belgrade

<p>3. Exerting strategic leadership in regional cooperation</p>	<ul style="list-style-type: none"> • Permanent dialogue with different stakeholders from the region: private companies and associations (Summit of 100 Business Leaders of SEE), operational RI&TFs and newly established regional networks (SEE Public Private Partnership Network, Regional Network of Investment Promotion Agencies etc.) discussing the issues and modalities of cooperation and developing common activities. • RCC Board Meeting, Sarajevo, 15 September 2011 • Facilitating the signing of the Protocol on Regional Cooperation in Education and Training among members of the European Association of Public Service Media in South East Europe, Sarajevo, 30 September 2011 • Briefing of the RCC Secretary General for the Diplomatic Missions of the countries of the SEE accredited to the EU and NATO, 9 November 2011 • International Seminar ‘South East Europe 20 Years On: Transformation from State to Public Broadcasting’, 14 November 2011, Sarajevo 	
<p>4. Consultations with RCC Members</p>		<ul style="list-style-type: none"> • Consultations with officials from the U.S. Department of State, 6 September 2011, Washington D.C. • Consultations with the Vice-president of the World Bank, Washington DC, 6 September 2011 • Consultations with the Deputy Prime Minister and Minister of Foreign Affairs of Albania, 5 October 2011, Tirana • Meeting with the European Commissioner for Enlargement and European Neighbourhood Policy, 10 November 2011, Brussels • Meeting with European Commission’s Director General for Enlargement, on the occasion of his visit to the RCC Secretariat, 16 November 2011, Sarajevo

<p>5. Providing a regional perspective in donor assistance, notably in EU assistance under the Instrument for pre-Accession Assistance (IPA)</p>	<ul style="list-style-type: none"> • IPA Multi-Beneficiary Programme Coordination Meeting, 15-16 November, Sarajevo, co-organized by the DG Enlargement and the RCC Secretariat, discussing implementation of regional projects approved and sector plans and Programming for 2013, regional implications of the Enlargement strategy 2011-2012 and progress reports, and national programming 2012 and 2013, as well as preparations of next IPA regulation. • Regular consultations with EC and IFIs partners, as well as with other donors interested in regional projects (UNDP, ADA, SIDA, FES, GIZ, USAID etc.). 	
<p>6. Supporting increased involvement of civil society in regional activities</p>	<ul style="list-style-type: none"> • Deepening working contacts with regional Civil Society networks in different areas (National Councils of the European Movement from SEE, Eco-Social Entrepreneurs Network from SEE, SEE Public Broadcasting Agencies Network, JHA related NGOs networks etc., regional network of political schools supported by the Council of Europe) and extending regional coordination with other CSO structures (TACSO team, ICDT etc), • Enhancing the dialogue with the think tanks from the region and beyond (i.e. LSE Network of SEE researchers), developing and coordinating joint programmes. • Strengthening local level of the SEE regional cooperation. • Promoting social dialogue. 	

Priority area 1: Economic and Social Development

Objectives:	Activities organized/co-organized by the RCC	Participation at events organized by other partners/institutions
<p>1. Transfer and management of the SEEIC</p>	<ul style="list-style-type: none"> • Ministerial Conference on Investment – Paris, 24 November 2011, co-organized by OECD, RCC and Government of the Republic of Slovenia • Conference on trade facilitation the single window and data harmonization, 10-11 October 2011, Sarajevo, organized by UNECE and hosted by RCC 	<ul style="list-style-type: none"> • 9th meeting of the SEE Investment Committee, 21-22 September 2011, Paris. <u>RCC role</u>: speaker and discussant • SEE Ministerial Conference, 23-24 November 2011, Paris. <u>RCC role</u>: speaker and discussant • Gender Task Force Launching of the Women Entrepreneurs project conference, 30 September – 1 October 2011, Zagreb. <u>RCC role</u>: speaker and discussant • Ljubljana Forum 2011 – City Developers Foresight Conference: European Metropolitan Growth Area 2027, 13-14 October 2011, Ljubljana. <u>RCC role</u>: speaker • 5th Steering Committee meeting of SEECCEL and first meeting on women entrepreneurship, 18-19 October 2011, Zagreb. <u>RCC role</u>: speaker • The third Roundtable on Eliminating Non-Tariff Barriers and Development of Supply Chains in CEFTA 2006, 4 November 2011, Budapest. <u>RCC role</u>: discussant • CEFTA Week, 22-23 November 2011, Paris. <u>RCC role</u>: speaker
<p>2. Identifying ways and means for improving access to finance for private sector</p>	<ul style="list-style-type: none"> • Meetings with the securities market regulators in the region on possible joint activities on capital markets integration in the region. • Meeting with the representatives of regional USAID projects Partners for Financial Stability and USAID Regional Competitiveness Initiative, as well as representative of USAID Washington. 	<ul style="list-style-type: none"> • 21st Conference of the Zagreb Stock Exchange and the Meeting of Stock Exchange Directors from Southeast Europe, 20 – 21 October 2011, Rovinj. <u>RCC role</u>: speaker
<p>3. Mainstreaming employment and social agenda into economic reform deliberations</p>	<ul style="list-style-type: none"> • Initiated discussions with different regional partners on the topic of social entrepreneurship. • Coordinated activities and held several meetings with SEECCEL, GTF and SIDA on Women Entrepreneurship Project. • Held consultations with the LSEE on the social cohesion research network. • 3rd Health Ministers' Forum: Health in all Policies in South-eastern Europe: A Shared Goal and Responsibility, 13-14 October 2011, Banja Luka. • Regional Workshop “Social Economy for South East Europe 2020”, 25 – 26 October 2011, Sarajevo • Regional Conference “New Skills for New Jobs”, 27-28 October 2011, Sarajevo 	<ul style="list-style-type: none"> • Regional Training on Implementation of Labour Law, 22-23 November 2011, Belgrade. <u>RCC role</u>: presenter

<p>4. Promoting Information Society</p>	<ul style="list-style-type: none"> • High level Conference for Information Society Development, 7 – 8 November 2011, Tirana. 	<ul style="list-style-type: none"> • e-SEE initiative Meeting, 29 September 2011, Tallinn, Estonia. <u>RCC role</u>: coordinated efforts on the adoption of the draft Ministerial statement.
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Priority area 2: Energy and Infrastructure

Objectives:	Activities organized/co-organized by the RCC Secretariat	Participation at events organized by other partners/institutions
<p>1. Continue implementation of Sustainable Energy Development Regional Initiative (SEDRI)</p>	<ul style="list-style-type: none"> • Assisted to the SEDRI Task Force Chairmanship. • Contacted with CEI ES to prepare the second SEDRI TF meeting. • Assisted in providing relevant inputs from the SEDRI beneficiaries. • Analyzed project proposals submitted by the SEDRI beneficiaries. • Regional Conference ``Energy, Development, Democracy: Shaping a New Energy Future for Southeast Europe`` – Belgrade, 17-19 October 2011, organized by the network of political schools from the region led by the Belgrade Fund for Political Excellence (BFPE), under the auspices of the President of the Republic of Serbia, within the Serbian SEECP C-i-O and supported by the RCC Secretariat. <u>RCC role</u>: support in implementation of Project on Promoting Public Dialogue on Sustainable Energy Use in SEE, presentations and chairing. • 2nd Sustainable Energy Development Regional Initiative Task Force meeting – Beograd, 24 November 2011, organized by the CEI, RCC Secretariat and SMIE. <u>RCC role</u>: support in further development of the initiative and its implementation. 	<ul style="list-style-type: none"> • Concluding meeting – the 19th OSCE Economic and Environmental Forum – Prague, 14-16 September 2011, organized by the OSCE and Lithuanian OSCE C-i-O. <u>RCC role</u>: presented the RCC activities in promoting sustainable energy development, integrated approach and regional cooperation; delivered recommendations and proposals on future OSCE role and cooperation between the RCC and the OSCE.

<p>2. Explore potential for cooperation with the Energy Community Secretariat</p>	<ul style="list-style-type: none"> Proposed transfer of Croatian experience in implementing the Treaty establishing the Energy Community based on the readiness of the Croatian Ministry responsible for energy to support this activity. Proposed complementary activities including ``bottom-up`` approach implementers and strengthened inter-sectoral cooperation. 	<ul style="list-style-type: none"> 6th Energy Community Gas Forum - Bled, 21 - 22 September 2011, organized by the Energy Community Secretariat (ECS). <u>RCC role:</u> monitoring Energy Community (EC) developments and promoting the regional approach. Energy Community 4th Social Forum, 22nd Permanent High Level Group and 9th Ministerial Council meetings – Chisinau, 4-6 October 2011, organized by the ECS. <u>RCC role:</u> monitoring the EC developments and promoting the regional approach. 3rd Energy Community Oil Forum – Belgrade, 27 – 28 October 2011, organized by the ECS. <u>RCC role:</u> monitoring EC developments and promoting the regional approach in addressing related regional energy issues.
<p>3. Contribute to the preparation and implementation of the Danube Region Strategy</p>	<ul style="list-style-type: none"> Enhancing consultative process with the National Administrations and other stakeholders of the RCC members from SEE. Backing civil society actors and local authorities and strengthening their role. Cooperation with and supporting the IFI CO. Support to the MB IPA Strategy WGs, IFI AGs and WBIF SC as the permanent task. Urban planning in South Eastern Europe – Challenges of Regularization of Informal Settlements – Sarajevo, 24 October 2011, co-organized by the Network of Associations of Local Authorities in South-East Europe (NALAS), the RCC Secretariat, the German International Cooperation (GIZ), alongside support of the Standing Conference of Towns and Municipalities (SCTM), and an Association of Municipalities and Cities from Bosnia and Herzegovina. <u>RCC role:</u> strengthening cooperation with and involvement of local authorities as important ``bottom-up`` approach implementers in addressing priority issues. 	<ul style="list-style-type: none"> 11th meeting of the Partnership for Improvement of Danube Infrastructure and Navigation (PIDIN) – Vienna, 11 October 2011, organized by Southeast European Cooperative Initiative (SECI). <u>RCC role:</u> monitoring the developments within the PIDIN activities and promoting the integrated approach in addressing infrastructure development issues.
<p>4. Explore the potential for further development of air services within the region</p>	<ul style="list-style-type: none"> Participated in preparation of the project proposal on development of air traffic services in SEE. 	<ul style="list-style-type: none"> Meeting with representatives of the Croatian Airlines, Zagreb, 10 November 2011, organized by the CA. <u>RCC role:</u> participated in finalizing the first draft of project proposal on development of air traffic services in SEE. Meeting with the ISIS Programme Secretariat representatives, Sarajevo, 18 November 2011, organized by the RCC. <u>RCC role:</u> explored the possibilities to extend the current cooperation with the ISIS Secretariat particularly with regard to preparation of the ISIS Study on air traffic flow.

<p>5. Contribute to the promotion of road safety</p>	<ul style="list-style-type: none"> • Preparatory activities with the Association of Consulting Engineers of Bosnia and Herzegovina (ACE) and BIH Ministry of Communications and Transport concerning the organization and realization of the training seminar for road safety. 	<ul style="list-style-type: none"> • Parliamentary seminar on Transport and Infrastructure in the regional context for the officials of the SEE parliaments, Brussels, 23 September 2011, organized by the European Parliament. <u>RCC role</u>: delivered the presentation and discussed the possibility to organize together with the EP tailored-made events for the SEE Parliamentary Committees in charge of transport, in Sarajevo. • Meeting with ACE and BIH Directorate for Transport – Sarajevo, 14 October 2011, organized by ACE. <u>RCC role</u>: contributed to the preparation of training seminar for educators in road safety inspection and audits. • High-level meeting on accelerating the Vc Corridor motorway construction, Sarajevo, 16 November 2011, organized by the EU Delegation to BIH. <u>RCC role</u>: monitoring the developments in relation to design of the section of Vc Corridor in BIH.
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Priority Area 3: Justice and Home Affairs

Objectives:	Activities organized/co-organized by the RCC	Participation at events organized by other partners/institutions
<p>1. Coordinate the drafting and adoption of a Regional Strategic Document and Action Plan on Justice and Home Affairs 2011-2014, and monitoring its implementation</p>		<ul style="list-style-type: none"> • Workshop Support to the regional police cooperation in WB - Program activities through 2012–2016, 20 October 2011, Pržno, Montenegro. <u>RCC role</u>: presentation of regional priorities; consultations with the Geneva Center for the Democratic control of Armed forces (DCAF) and Swiss Agency for Development and Cooperation (SDC). • 3rd Meeting of the Steering Committee of the UNODC Regional Programme for Promoting the Rule of Law and Human Security in South Eastern Europe 2009-2011, 3-4 November 2011, Vienna. <u>RCC role</u>: facilitating the development of integrated, coherent and transparent regional cooperation framework, harmonization of the donors' activities.

<p>2. Strengthen judicial and prosecutorial cooperation in criminal matters</p>		<ul style="list-style-type: none"> • 3rd Regional Conference of the EC financed project DET ILECU II – Belgrade, organized by Austrian Criminal Intelligence Service, 9 – 11 October 2011. <u>RCC role</u>: representing the region and monitoring regional developments. • The sixth meeting of the Expert Working Group – organized by the PCC Secretariat and Ministry of Interior of Montenegro, 17 – 19 October 2011 in Pržno. <u>RCC role</u>: presented overview of the regional activities as well as developments in implementation of the RSD and drafting of the M&EM. • Western Balkans Initiative High Level Meeting – organized by the Swiss Federal Police and German Federal Criminal Police Office, 25 October 2011 in Zurich. <u>RCC role</u>: presented overview of the regional projects and informed about development of police technical assistance to be delivered by EU police services in the region. • 1st Meeting of the SELEC Council – Bucharest, organized by Southeast European Law Enforcement Center (SELEC), 25-26 October 2011. <u>RCC role</u>: guiding and monitoring the transition process from SECI to SELEC, ensuring coordination among SELEC and other regional organizations. • Workshop on judicial cooperation in criminal matters in South Eastern Europe – Belgrade, organized by TAIEX, 7 – 8 November 2011. <u>RCC role</u>: presentation on Forming of Judicial Network of the Western Balkans as per the model of European Judicial Network in Criminal Matters and moderation of discussion on proposed convention on – Regional Arrest Warrant.
<p>3. Support existing initiatives in the area of the fight against corruption</p>	<ul style="list-style-type: none"> • Meeting with the representatives of the Secretariat of Regional Anticorruption Initiative, 19 September 2011 in Sarajevo. <u>RCC role</u>: analysis of the recent developments in the anticorruption area in SEE and exploring possibilities to develop closer cooperation with the SEE IC after its transfer to the RCC. Supported implementation of the RAI project financed by USA grant. 	
<p>4. Support MARRI in strengthening its capacity</p>		<ul style="list-style-type: none"> • Expert Meeting on the Implementation of the Readmission Agreements in the SEE states - organized within the framework of Serbian CiO of the SEECP, 29 September 2011 in Belgrade. <u>RCC role</u>: presented regional developments in consular cooperation, including possible development of specific migration database.

<p>5. Initiate regional cooperation in private and civil law matters and in protection of fundamental rights</p>		<ul style="list-style-type: none"> • Meeting of the Working Group on independence and efficiency in dealing with public procurement – organized by the Association of European Administrative Judges in cooperation with the Romanian justice school administration NIM, 6 – 7 October 2011 in Bucharest. <u>RCC role</u>: guiding the development of regional cooperation in private, civil law matters and administrative law with the purpose to identify gaps and propose actions to overcome them.
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Priority area 4: Security Cooperation

Objectives:	Activities organized/co-organized by the RCC	Participation at events organized by other partners/institutions
<p>1. <i>Facilitate and support development of regional mechanisms with low-cost activities and high impact on confidence building</i></p>	<ul style="list-style-type: none"> • Consultations with the European External Action Service regarding political support for the SEEMIC activities mostly with regard to the protected communication system and with the European Commission regarding possible EU funding. Intensive communication with the RCC members of SEEMIC. • Meeting with the Director of the EU MS INT Directorate, the Head of the MI Branch and the Point of Contact for the SEEMIC. <u>RCC role</u>: informing representatives of the European External Action Service (EEAS) – EU MS INT Directorate about the current activities in the SEEMIC context. • The third meeting of the South East European Military Intelligence Chiefs (SEEMIC)–Sarajevo, 13 October 2011, jointly organised by the Regional Cooperation Council (RCC) Secretariat and the Ministry of Defense of Bosnia and Herzegovina – Sector for Intelligence and Security Affairs, with the full support of the EU Military Intelligence Staff – European External Action Service. <u>RCC role</u>: promoting regional cooperation in the field of intelligence exchange and adoption of rules of procedures to put the cooperation in practice. • Consultations with the Albanian MoD MI – SEEMIC and Albania's participation, including on necessary steps to re-establish the Albanian active participation in SEEMIC. 	<ul style="list-style-type: none"> • Southeast European Defence Ministerial, Antalya, <u>RCC role</u>: representing the region, monitoring. • Defence Policy Directors, organised in the SEE Clearinghouse format, Tirana. The Southeast Europe Clearinghouse (SEEC) was renamed to “SEEC – Forum for Western Balkans Defence Cooperation”. • Participation at the presentation of the Regional Report on Arms Exports in 2009 and meeting with SEESAC Team leader and the UN Resident Coordinator for Serbia. <u>RCC role</u>: discussing the implementation of the SEESAC projects and their fundraising.

- RCC Secretariat SCU had consultations with the EU Military Staff – Intelligence Directorate for drafting the Terms of Reference on SEEMIC OSINT Protected Communication System, with the support of the European External Action Service (EEAS) and the European Commission, DG Enlargement – IPA Multi-Beneficiary Unit in Brussels.
- Meeting with the Chief of the Policy Branch, NATO Intelligence Division (ID) in Brussels, organized with support of the Head of the EU Military Intelligence Branch. RCC role: informing about current RCC activities in the security area, in particular within the SEEMIC context.
- Consultations with the Slovenian management of the Military Intelligence Agency, in Ljubljana. RCC role: preparation of the third SEEMIC conference.
- Meeting with the Deputy Director General, General Secretariat of the Council of the EU, Security Office in Brussels, 23 September 2011 with participation of the EEAS representative in the RCC Board and Point of Contact for RCC – SEENSA within the Security Office of the General Secretariat of the Council of the EU. RCC role: information on organisation of the 2nd SEENSA Conference in 2012 in Ljubljana. intensive preparatory activities with the NSAs from all the SEE RCC members for the first SEENSA Working Group meeting, Tirana, 23-24 November 2011.
- Consultations continued with the German BfV, as the international partner in the SEECIC Forum that is planned to be launched next year. RCC role: informing on the process of drafting the concept of the initiative and other activities in the area of security cooperation.
- Bilateral meetings were held with: Minister of Defence of BiH, Minister of Defence of Bulgaria, Deputy Minister of Defence of Albania, State Secretary MoD Slovenia, Chief of Plans and Policy Department of the Turkish AF, Political advisor of the Commander NATO Joint Force – Naples, SEEBRIG Commander, Knowledge Management Director Joint Force Command - Naples. It was agreed to join efforts in cooperating in the related security areas.

<p><i>1. Continue its work towards establishment of regional structures for disaster risk reduction, in cooperation with international partners</i></p>		<ul style="list-style-type: none"> • Ministerial Conference on the Harmonisation of the Regional Activities in Prevention of Natural and Man-made Disasters, Belgrade, 18 November 2011. <u>RCC role</u>: Contributed to the preparations of the event in the initial phase and presented the RCC activities in this area. • XXIII DPPI Regional meeting, 7 – 8 November 2011, Sarajevo, <u>RCC role</u>: contributed to the negotiations related to strengthening the role of DPPI Secretariat and its legal status.
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Priority Area 5: Building Human Capital

Objectives:	Activities organized/co-organized by the RCC	Participation at events organized by other partners/institutions
<p>1. Taking over coordination of Ljubljana Process</p>	<ul style="list-style-type: none"> In its efforts to support the RCC Task Force on Culture and Society, RCC Secretariat organized regular working consultations with the Secretariat of the TFCS, EC and CoE. RCC Secretariat continued promotion of newly established TFCS among national institutions, other regional initiatives and international partners. 	<ul style="list-style-type: none"> First Working Meeting of the RCC TFCS, Cetinje, 18-19 October 2011. <u>RCC Role</u>: Coordinating the process of adoption of major documents, crucial for efficient, result oriented functioning of the TFCS. Study Tour on the Conservation of Cultural Heritage, Brussels, 4-5 October 2011. <u>RCC Role</u>: Explaining structure and scope of activities of the RCC TFCS with aim of its promotion;
<p>2. Support to education reform, with emphasis on higher education</p>	<ul style="list-style-type: none"> Hosting participants of the Mobility Program of the RCC Task Force Fostering Building Human Capital - two participants of ministries of education from Moldova and Montenegro in the period from 19-24 September 2011. <u>RCC role</u>: enabled them to get insight into the activities of the RCC Secretariat, Ministry of Civil Affairs of BiH, OSCE Mission to BiH and Delegation of the European Union to BiH and to get acquainted with their missions and activities. The first Regional Training of Education Inspectors - Danilovgrad, Montenegro, 5-7 October, 2011, organized by the RCC Secretariat, in cooperation with Swiss Agency for Development and Cooperation, and in partnership with ReSPA, ETF and CoE. <u>RCC role</u>: Representatives of ministries of education, education inspectorates and other institutions responsible for education inspection from seven RCC members from SEE were given an opportunity for professional development and training, delivered by experienced experts from the ETF and CoE. 	<ul style="list-style-type: none"> Meeting regarding regional cooperation in the field of doctoral studies and research, Zagreb, 31 May. <u>RCC Role</u>: Informing on the opportunity for applying for funds available under the regional dimension of Tempus Programme. Regional Cluster of Knowledge – Evidence-based Policy Making in Education- Turning Research into Practice –Learning from Pisa, Belgrade, 16-17 June. <u>RCC Role</u>: Presenting experience of the RCC Secretariat in development of related regional projects. First Steering Committee Meeting of the Project Building Capacity for Structural Reforms in Higher Education of the Western Balkan Countries, Novi Sad, 17 October. <u>RCC role</u>: Monitoring project implementation and promoting the incentive for cooperation among universities in the field of doctoral studies. 4th Meeting of the RCC Task Force Fostering Building Human Capital - Belgrade, 10 November. <u>RCC Role</u>: Exchange of information on the activities of joint concern; coordinating regional cooperation; 15th Meeting of the Education Reform Initiative for South East Europe Governing Board and Consultative Body, Belgrade, 11 November. <u>RCC Role</u>: Support to establishment of ERI SEE and its Secretariat; Exchange of information on the activities of joint concern. ‘Prospects and policies for growth in the Balkans: The role of human capital’, European Policy Centre, 17 November 2011, Brussels

<p>3. Development of Regional Strategy for Research and Development for Innovation for the Western Balkans</p>	<ul style="list-style-type: none"> • Conference on the project Regional Strategy for Research and Innovation for the Western Balkans, Belgrade, 23-25 November, co-organized by the RCC Secretariat, the World Bank and European Commission, with support of the Ministry of Education and Science of the Republic of Serbia, on behalf of the Serbian SEECP C-i-O. <u>RCC role</u>: facilitated and supported development of the project in close cooperation with national authorities from the Western Balkans and international partners. • International workshop Mobilize Diaspora 4SD – Mobilization of Intellectual and Financial Resources from Diaspora for Knowledge Based Sustainable Development in SEE, Sarajevo, 12 October 2011. Co-organized with the Austrian Science and Research Liaison Office, Ljubljana. <u>RCC role</u>: co-organized workshop gathering diasporas' representatives, representatives of public administration, research and education institutions, civil society organizations, and international organizations exploring the ways to reconnect highly skilled emigrants from SEE countries with sustainable development efforts in their countries of origin in order to equip science, education and innovation systems in Southeast Europe with the resources (knowledge, funding, civic engagement, etc.) needed for their functioning and their future oriented improvement. 	<ul style="list-style-type: none"> • Meeting of European Commissioner for Research, Innovation and Science, Ms. Máire Geoghegan-Quinn with Ministers of Science and Research from Western Balkans, Brussels, 15 September 2011. <u>RCC Role</u>: Informing on the preparations for launching of the project “Regional Strategy on Research and Development for Innovation for Western Balkans”.
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Priority Area 6: Parliamentary Cooperation

Objectives:	Activities organized/co-organized by the RCC	Participation at events organized by other partners/institutions
<p>1. Assisting the development of the Parliamentary dimension of the SEECP</p>		<ul style="list-style-type: none"> • Workshop for the National Coordinators of the SEECP Parliaments, Velingrad, Bulgaria, 27 September. <u>RCC Role</u>: Presenting activities of the RCC in related area. • Third Working Group Meeting of the SEECP Parliamentary Dimension, Belgrade, 3-4 November. <u>RCC Role</u>: Presenting activities of the RCC in related area. Assisting the work of the Working Group.
<p>2. Assisting the institutionalization of the Cetinje Parliamentary Forum</p>	<ul style="list-style-type: none"> • The RCC Secretariat continued its active involvement in the final phase of development of the project on Parliamentary Cooperation in the Western Balkans and Turkey - Support to the Cetinje Parliamentary Forum. The Draft project, which is to strengthen the role and effectiveness of Parliaments in the region in the EU integration process and access to public documents, is expected to be finalized by the end of 2011. This issue was subject of an intense exchange of opinions with DG Enlargement representatives on the margins of the IPA MB Coordination Meeting in Sarajevo, 15-16 November 2011. 	<ul style="list-style-type: none"> • 13th International Parliamentarian Conference – Regional Cooperation and EU Integration, Cavtat, Croatia, 8 October. <u>RCC Role</u>: Coordination of regional cooperation; presentation of the project on Parliamentary Cooperation in the Western Balkans and Turkey - Support to the Cetinje Parliamentary Forum. • Regional Conference “With Parliamentary Cooperation to the EU”, Sarajevo, 4 November. <u>RCC Role</u>: Presentation of the project on Parliamentary Cooperation in the Western Balkans and Turkey - Support to the Cetinje Parliamentary Forum.

ANNEX II

LIST OF MEETINGS AND EVENTS ATTENDED BY THE RCC SECRETARY GENERAL AND THE RCC SECRETARIAT OFFICIALS IN THE PERIOD 9 SEPTEMBER – 30 NOVEMBER 2011

GENERAL

1. Meeting with the Director of REC – Sarajevo, 14 September 2011 (Secretary General, Chief of Staff, Junior Political Advisor)
2. Coordination meeting between the RCC Secretariat, SEECF Troika and EU representatives, Sarajevo, 14 September 2011
3. RCC Board meeting – Sarajevo, 15 September 2011
4. Meeting with the Assistant Minister for International Legal and Consular Affairs at the Ministry of Foreign Affairs of Bosnia and Herzegovina - Sarajevo, 19 September 2011 (Chief of Staff)
5. Meeting with the Assistant Minister for Multilateral Relations at the Ministry of Foreign Affairs of Bosnia and Herzegovina - Sarajevo, 19 September 2011 (Chief of Staff)
6. Informal meeting of the Ministers of Foreign Affairs – Members States of the South East European Cooperation Process, the Adriatic-Ionian Initiative and Central European Initiative, organized by the Minister of Foreign Affairs of the Republic of Serbia – New York, 23 September 2011 (Secretary General)
7. Meeting with the Ambassador of the Republic of Serbia to Bosnia and Herzegovina – Sarajevo, 30 September 2011 (Secretary General, Chief of Staff)
8. Consultations with Deputy Prime Minister, Minister of Foreign Affairs of the Republic of Albania– Tirana, 5 October 2011 (Secretary General)
9. Annual Conference of the Academy for Political Development “Croatia and the region: from Western Balkans to the Balkans in the West” - Zadar, 21 - 23 October 2011 (Secretary General, Spokesperson)
10. Meeting of the Financial Sub Committee to the RCC Board – Sarajevo, 27 October 2011
11. Meeting with the Head of the Delegation of the European Union to Bosnia and Herzegovina and EU Special Representative – Sarajevo, 2 November 2011 (Secretary General, Chief of Staff)
12. Meeting with Head of Unit, Enlargement Strategy, EC – Sarajevo, 16 November 2011 (Secretary General, Chief of Staff)
13. Meeting with Director General for Enlargement, EC– Sarajevo, 16 November 2011 (Secretary General, Chief of Staff)

ECONOMIC AND SOCIAL DEVELOPMENT

1. 19th Regional Milocer Development Forum “Balkans and EU” – Milocer/Montenegro, 12 – 14 September 2011 (Senior Expert on Economic and Social Development)
2. Meeting with the Investment Climate Task Manager, European Commission, DG Enlargement – Paris, 21 September 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Economic and Social Development, LO Advisor)
3. Meeting of the OECD Investment Compact for South East Europe - Paris, 21 September 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Economic and Social Development, LO Advisor)
4. 5th International Conference on Theory and Practice of Electronic Governance – Tallin, 26-28 September 2011, organized by UNDP (Expert on Economic and Social Development)

5. Regional Project Women Entrepreneurs – an Engine for Job Creation in SEE – First Strategic Project Workshop – Zagreb, 30 September – 1 October 2011, organized by the GTF (Deputy Secretary General/Head of Expert Pool and Expert on Economic and Social Development)
6. Meeting with the Enlargement and IPA Policy Coordinator, DG Employment, Social Affairs and Inclusion and Senior Economist, World Bank - Brussels, 30 September 2011 (LO Advisor)
7. 2nd Regional NIPAC Workshop – Skopje, 5 October 2011 (Senior Expert on Economic and Social Development and Expert on Infrastructure)
8. Conference on trade facilitation, the single window and data harmonisation – Sarajevo, 10-11 October 2011 (Senior Expert on Economic and Social Development)
9. Ljubljana Forum 2011 – City Developers Foresight Conference: European Metropolitan Growth Area 2027 – Ljubljana, 13-14 October 2011 (Senior Expert on Economic and Social Development)
10. 3rd SEE Health Ministers’ Forum: Health in all Policies in South-Eastern Europe: A Shared Goal and Responsibility – Banja Luka, 13-14 October 2011 (Secretary General, Expert on Economic and Social Development, Spokesperson)
11. 5th Steering Committee meeting of SEECCEL – Zagreb, 18-19 October 2011 (Expert on Economic and Social Development)
12. 21st Conference of the Zagreb Stock Exchange and Meeting of Stock Exchange Directors from Southeast Europe – Rovinj, 20 – 21 October 2011 (Senior Expert on Economic and Social Development)
13. Meeting with TACSO representative - Sarajevo, 21 October 2011 (Deputy Secretary General/Head of Expert Pool and Assistant to the Head of Expert Pool)
14. Regional Workshop “Social Economy for South East Europe 2020” – Sarajevo, 25 – 26 October 2011 (Deputy Secretary General/Head of Expert Pool and Expert on Economic and Social Development)
15. Meeting with IPF representatives – Sarajevo, 26 October 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Economic and Social Development and Expert on Infrastructure)
16. Regional Conference “New Skills for New Jobs” – Sarajevo, 27-28 October 2011 (Deputy Secretary General/Head of Expert Pool and Expert on Economic and Social Development)
17. Meeting with USAID representatives – Sarajevo, 1 November 2011 (Senior Expert on Economic and Social Development)
18. Summit of the CEI Member States – “Fresh Thinking for Competitive Economies” – Belgrade, 4 November 2011 (Secretary General, Senior Expert on Economic and Social Development)
19. 3rd Roundtable on Eliminating Non-Tariff Barriers and Development of Supply Chains in CEFTA 2006 – Budapest, 4 November 2011 (Expert on Economic and Social Development)
20. High level Conference for Information Society – Tirana, 7 – 8 November 2011 (Deputy Secretary General/Head of Expert Pool and Expert on Economic and Social Development)
21. 5th Annual Working Group Meeting of the Ministers of Agriculture of the SEE – Skopje, 11-12 November 2011 (Deputy Secretary General/Head of Expert Pool)
22. IPA Multi-Beneficiary Programme Coordination Meeting – Sarajevo, 15-16 November 2011 (Secretary General, Deputy Secretary General/Head of Expert Pool, Chief of Staff, senior experts)
23. Meeting with representatives from TACSO office– Sarajevo, 17 November 2011 (Deputy Secretary General/Head of Expert Pool, Spokesperson)
24. Meeting with Director of GIZ project – Sarajevo, 18 November 2011 (Deputy Secretary General/Head of Expert Pool, Senior expert on Energy and Infrastructure, Senior Expert on Economic and Social Development)
25. Vienna Economic Forum Conference “The Economy As An Engine of the Regional Development” – Vienna, 21 November 2011 (Secretary General)

26. Round table “Regional Cooperation of NGOs in Poverty Reduction and Social Inclusion” – Sarajevo, 22 November 2011 (Deputy Secretary General/Head of Expert Pool)
27. CEFTA Week – Paris, 22-23 November 2011 (Senior Expert on Economic and Social Development)
28. Regional Training on Implementation of Labour Law – Belgrade, 22-23 November 2011 (Expert on Economic and Social Development)
29. Ministerial Conference on Investment – Paris, 24 November 2011 (Secretary General, Senior Expert on Economic and Social Development and LO Advisor)

ENERGY AND INFRASTRUCTURE

1. Concluding meeting of the 19th OSCE Economic and Environmental Forum – Prague, 14 – 16 September 2011 (Senior Expert on Energy and Infrastructure)
2. 6th Gas Forum – Bled/Slovenia, 21 – 22 September 2011, organized by the Energy Community Secretariat (Senior Expert on Energy and Infrastructure)
3. Parliamentary Seminar on Transport and Infrastructure – Brussels, 23 September 2011, organized by the European Parliament (Expert in Infrastructure)
4. 1st B&H Congress on Railways – Sarajevo, 29-30 September 2011 (Expert on Infrastructure)
5. Energy Community 4th Social Forum, 22nd Permanent High Level Group and 9th Ministerial Council meetings – Chisinau, 4 - 6 October 2011 (Senior Expert on Energy and Infrastructure)
6. 1th meeting of the Partnership for Improvement of Danube Infrastructure and Navigation (PIDIN) – Vienna, 11 October 2011 (Senior Expert on Energy and Infrastructure)
7. Meeting with SWEROAD representatives – Sarajevo, 14 October 2011 (Expert on Infrastructure)
8. Regional Conference “Energy, Development, Democracy: Shaping a New Energy Future for Southeast Europe” – Belgrade, 17-19 October 2011 (Deputy Secretary General/Head of Expert Pool and Senior Expert on Energy and Infrastructure)
9. Conference on Urban planning in South Eastern Europe – Challenges of Regularization of Informal Settlements – Sarajevo, 24 October 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Energy and Infrastructure)
10. 3rd Energy Community Oil Forum – Belgrade, 27 – 28 October 2011 (Senior Expert on Energy and Infrastructure)
11. Meeting with representatives of Croatia Airlines – Zagreb, 10 November 2011 (Senior Expert on Energy and Infrastructure and Expert on Infrastructure)
12. Conference on “Accelerating the Corridor VC motorway construction” – Sarajevo, 16 November 2011 (Secretary General, Chief of Staff, Expert on Infrastructure)
13. Meeting with ISIS representatives – Sarajevo, 18 November 2011 (Deputy Secretary General/Head of Expert Pool and Expert on Infrastructure)
14. 2nd SEDRI Task Force meeting – 24 November 2011 (Senior Expert on Energy and Infrastructure)
15. 7th Annual Meeting of Ministers on the Development of the SEETO Comprehensive Network – Antwerp, 29 November 2011 (Secretary General, Expert on Infrastructure, LO Advisor)

JUSTICE AND HOME AFFAIRS

1. Expert meeting “Treptower Group on the Network of the Western Balkans” – Berlin, 15 September 2011 (Expert on Justice and Home Affairs)

2. Expert meeting on the Implementation of Readmission Agreements in the SEE States – Belgrade, 29 September 2011(Expert on Justice and Home Affairs)
3. The EU – Western Balkans Ministerial Forum on Justice and Home Affairs – Ohrid, 3 - 4 October 2011(Secretary General, Senior Expert on Justice and Home Affairs)
4. Meeting of the Working Group on independence and efficiency in dealing with public procurement – Bucharest, 6 – 7 October 2011(Senior Expert on Justice and Home Affairs)
5. 3rd Regional Conference of the EC financed project DET ILECU II – Belgrade, 9 – 11 October 2011 (Senior Expert on Justice and Home Affairs and Expert on Justice and Home Affairs)
6. 6th meeting of the Police Cooperation Convention (PCC) for SEE Expert Working Group – Prznno, 17 – 19 October 2011 (Senior Expert on Justice and Home Affairs and Expert on Justice and Home Affairs)
7. Workshop on “Support to Regional Police Cooperation in the Western Balkans” – Prznno, 20 October 2011 (Senior Expert on Justice and Home Affairs and Expert on Justice and Home Affairs)
8. 2nd High Level Meeting of the Western Balkans Coordination group (Treptower Group) – Zurich, 24 - 25 October 2011(Expert on Justice and Home Affairs)
9. 1st Meeting of the SELEC Council – Bucharest, 25-26 October 2011 (Senior Expert on Justice and Home Affairs)
10. 3rd and concluding meeting of the Programme Steering Committee (PSC) of the Regional Programme for Promoting the Rule of Law and Human Security in South Eastern Europe 2009 – 2011 – Vienna, 3-4 November 2011 (Senior Expert on Justice and Home Affairs)
11. Workshop on judicial cooperation in criminal matters in South Eastern Europe – Belgrade, 7 – 8 November 2011 (Senior Expert on Justice and Home Affairs)
12. Meeting of Interior Ministers and Ministers of Justice of the SEECP countries and 3rd Annual Ministerial Conference ‘Regional and Transnational Cooperation in the Fight Against Organized Crime in SEE: Challenges and Achievements’- Belgrade, 29 – 30 November 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Justice and Home Affairs)

SECURITY COOPERATION

1. Meeting with the Director of the Balkan Institute for Risk Assessment and Emergency Management (BIEM) and the Head of the DPPI Secretariat – Sarajevo, 12 September 2011 (Deputy Secretary General/Head of Expert Pool and Expert on Security Cooperation)
2. EMSEEC 2011 Emergency Management Regional Conference for Strengthening Regional Cooperation and Coordination Disaster and Risk Reduction in Southeast Europe – Sarajevo, 12-13 September 2011 (Expert on Security Issues)
3. PMSC/MPFSEE and SEDM Coordination Committee meeting – Rome, 13 – 15 September 2011 (Expert on Security Issues)
4. Meeting with a representative of the EEAS dealing with COARM – Brussels, 21 September 2011 (Expert on security cooperation, Deputy Head of LO)
5. Meeting with the desk officer for Moldova in the EEAS - Brussels, 21 September 2011 (Expert on security cooperation, Deputy Head of LO)
6. Meeting with the Head of Section of IPA-MB Unit, DG Enlargement, related to the SEESAC-SEPCA cooperation – Brussels, 21 September 2011 (Expert on security cooperation, Deputy Head of LO)
7. Meeting with the General Secretariat of the Council of the EU, CODUN Working Group - Brussels, 21 September 2011 (Expert on security cooperation, Deputy Head of LO)
8. Consultations at the European Commission – IPA-MB Unit - Brussels, 19-20 and 22-23 September 2011 (Expert on Security issues)

9. Meeting with the EU MS INT Directorate for SEEMIC – Brussels, 22 September 2011 (Expert on Security Cooperation)
10. SDA roundtable "The need to know: European information sharing" - Brussels, 22 September 2011 (Expert on Security Cooperation)
11. Meeting with Deputy Director General of the EU Council – Brussels, 23 September 2011 (Expert on Security Issues)
12. Consultations with the Slovenian Military Intelligence related to SEEMIC - Ljubljana, 26 September 2011 (Expert on Security Cooperation)
13. Meeting with the Head of the DPPI Secretariat for the preparations of the Belgrade ministerial conference on DRR - Sarajevo, 28 September 2011 (Senior Expert on Security Cooperation and Expert on Security Cooperation)
14. Meeting with the Bosnia and Herzegovina Military Intelligence - Sarajevo, 29 September 2011 (Senior Expert on Security Cooperation)
15. Consultations with the Albanian MFA, Parliamentary Committee on Security and Defence and the National Security Authority - Tirana, 29-30 September 2011 (Expert on Security Cooperation)
16. The SEDM Ministerial Meeting – Antalya, 2 - 3 October 2011 (Senior Expert on Security Issues)
17. 2nd Meeting of the European Forum for Disaster Risk Reduction (EFDRR) – Skopje, 10-13 October 2011 (Chief of Staff)
18. 3rd meeting of the South East European Military Intelligence Chiefs (SEEMIC) – Sarajevo, 13 October 2011 (Deputy Secretary General/Head of Expert Pool, Senior Expert on Security Issues and Expert on Security Issues)
19. Meetings with European Commission, European External Action Service, EU Military Staff Intelligence Directorate representatives – Brussels, 18 – 20 October 2011 (Expert on Security Issues)
20. Meeting with Liaison Officer of the German Counter-Intelligence Service to EU and NATO – Brussels, 19 October 2011 (Expert on Security Issues)
21. Meeting with the Chief of the Policy Branch, NATO Intelligence Division – Brussels, 20 October 2011 (Expert on Security Issues)
22. 6th regional Ministry of Defence Policy Directors meeting – Tirana, 20 October 2011 (Senior Expert on Security Issues)
23. Meeting with Rear Admiral, acting Knowledge Management Director at Joint Force Command Naples – Sarajevo, 1 November 2011 (Secretary General, Political Advisor, Senior Expert on Security Issues)
24. Consultations with the EU Military Staff – Intelligence Directorate and the European Commission, DG Enlargement – IPA Multi-Beneficiary Unit - Brussels, 3-5 November 2011 (Expert on Security Issues)
25. XXII DPPI SEE regional Meeting – Sarajevo, 7-8 November 2011 (Senior Expert on Security Issues and Expert on Security Issues)
26. Ministerial Conference on the Harmonisation of the Regional Activities in Prevention of Natural and Man-made Disasters - Belgrade, 18 November 2011 (Secretary General and Chief of Staff)
27. 1st SEENSA Working Group meeting – Tirana, 24 – 25 November (Senior Expert on Security Issues and Expert on Security Issues)

BUILDING HUMAN CAPITAL AND PARLIAMENTARY COOPERATION

1. Meeting of European Commissioner for Research and Ministers of Science and Research from the Western Balkans Region – Brussels, 15 September 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues, LO Advisor)

2. Meeting with the Head of the RCC Task Force for Culture and Society – Brussels, 3 October 2011 (Senior Expert on Building Human Capital, LO Advisor)
3. Regional Training of Education Inspectors – Danilovgrad, 4 - 7 October 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues)
4. 13th International Parliamentarian Conference – Regional Cooperation and EU Integration – Cavtat, 9 October 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues)
5. International workshop Mobilize Diaspora 4SD – Mobilization of Intellectual and Financial Resources from Diaspora for Knowledge Based Sustainable Development in SEE – Sarajevo, 12 October 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues and Intern)
6. Workshop on Emigration Issues in the Western Balkans – joint approach to linking migration and development of the countries of origin – Sarajevo, 13-14 October 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues and Intern)
7. 1st working meeting of the RCC Task Force on Culture and Society and 1st LPII Coordination meeting – Cetinje, 18 – 19 October 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues)
8. 3rd meeting of the SEECF Parliamentary Dimension Working Group – Belgrade, 3-4 November 2011 (Expert in Parliamentary Cooperation)
9. 4th meeting of the RCC Task Force Fostering and Building Human Capital and 15th meeting of the ERI SEE Governing Board and Consultative Body – Belgrade, 9 – 11 November 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues)
10. High-level meeting on “Launching the Research and Development (RD) Strategy for Innovation for the Western Balkans” – Belgrade, 23-24 November 2011 (Senior Expert on Building Human Capital and Cross-Cutting Issues)

MEDIA DEVELOPMENT ACTIVITIES

1. Preparatory meeting for the signing of a Protocol on Regional Cooperation in Education and Training among members of the European Association of Public Service Media in South East Europe - Zagreb, 9 September 2011 (Spokesperson)
2. Meeting of the Education Committee of the European Association of Public Service Media in SEE – Sarajevo, 29 September 2011 (Spokesperson)
3. Signing of Protocol on Regional Cooperation in Education and Training among members of the European Association of Public Service Media in South East Europe - Sarajevo, 30 September 2011 (Secretary General, Spokesperson)
4. Social PR Strategy conference and Twitter Master class - London, 18-19 October 2011 (Spokesperson)
5. Meeting of the European Association of Public Service Media in South East Europe - Sarajevo, 13 November 2011 (Spokesperson, LO Advisor)
6. International Seminar “SEE 20 Years On: Transformation from State to Public Broadcasting” – Sarajevo, 14 November 2011 (Secretary General, Deputy Secretary General/Head of Expert Pool, Chief of Staff, Spokesperson, LO Advisor)
7. Conference on public media and security - Rakitje (RACVIAC), Croatia, 22-24 November 2011 (Spokesperson)

LIAISON OFFICE

1. Meeting with the Representative of the HR of the EU for Foreign Affairs and Security Policy - Brussels, 12 September 2011 (Deputy Head of LO)
2. Informal meeting with the Commissioner for Enlargement and Neighborhood Policy and MEP, Secretary General EPP - Strasbourg, 14 September 2011 (Head of Liaison Office)
3. CEPS policy debate: The Euro crises: “More Europe is needed - On the increasing importance of the EU for the economic policy of its member states” with the PM of Belgium - Brussels, 20 September 2011 (Deputy Head of LO)
4. Meeting with the Ambassador, Head of Mission of Moldova to the EU – Brussels, 22 September 2011 (Deputy Head of LO)
5. Meeting with the Enlargement and IPA Policy Coordinator, DG Employment, Social Affairs and Inclusion and Senior Economist, World Bank - Brussels, 30 September 2011 (LO Advisor)
6. Briefing of young politicians from the SEE countries on the RCC mission, role and activities and implementation of the RCC SWP 2011-2013 - Brussels, 13 October 2011 (Deputy Head of LO, LO Advisor)
7. Meeting with the Deputy Head of the Programmes Unit in DG Enlargement of the EC–Brussels, 20 October 2011 (Chief of Staff, Deputy Head of LO, Head of Administration and Finance Officer)
8. Meeting with the representative of the High Representative of the Union for Foreign Affairs and Security Policy - Brussels, 20 October 2011 (Chief of Staff, Deputy Head of LO)
9. Meeting with the Director for Enlargement Policy and Communication in DG Enlargement of the EC - Brussels, 20 October 2011 (Chief of Staff, Deputy Head of LO, LO Advisor)
10. 1st Cooperation Committee Meeting of the Quality Infrastructure Project in the Western Balkans and Turkey (Multi-beneficiary IPA 2011) – Brussels, 25 October 2011(LO Advisor)
11. Briefing of the RCC Secretary General to the Diplomatic Missions from the countries of South East Europe (SEE) accredited to the EU and NATO - Brussels, 9 November 2011 (Secretary General, Head of LO, Deputy Head of LO, LO Advisor)
12. Meeting with the Commissioner for Enlargement and Neighbourhood Policy - Brussels, 10 November 2011 (Secretary General, Deputy Head of LO)
13. European Policy Centre, policy dialogue “Prospects and policies for growth in the Balkans: The role of human capital” – Brussels, 17 November 2011(LO Advisor)
14. Meeting with the Deputy Chief of Cabinet of the Commissioner for Enlargement and Neighbourhood Policy – Brussels, 17 November 2011 (Deputy Head of LO, LO Advisor)
15. Meeting of Balkan Civil Society Development Network “Civil Society Lost in Translation? Donor Strategies and Practices in Supporting Civil Society Development in the Balkans” – Brussels, 22 November 2011(LO Advisor)
16. EPC Policy briefing “The Danish Presidency of the Council of the EU” with the Permanent Representative of Denmark to the EU- Brussels, 23 November 2011 (Deputy Head of LO)
17. Meeting with Deputy Chief of Cabinet of the Commissioner for Enlargement and Neighborhood Policy – Brussels, 28 November 2011 (Secretary General, Deputy Head of LO)
18. Meeting with representatives of the Flemish Department of Foreign Affairs – Brussels, 28 November 2011(Secretary General, Head of LO, Deputy Head of LO, LO Advisor)
19. High-level European Policy Summit – “Balkans Scorecard: Assessing The Region's Key Pointers” – Brussels, 30 November 2011(Secretary General, Head of LO, Deputy Head of LO)

ANNEX III

LIST OF OFFICIALS OF THE REGIONAL COOPERATION COUNCIL SECRETARIAT

SECRETARY GENERAL

1. Mr. Hido Bišćević- Secretary General of the RCC

EXPERT POOL

1. Ms. Jelica Minić- Deputy Secretary General/ Head of Expert Pool
2. Mr. Sanjin Arifagić, Senior Expert on Economic and Social Development, Head of Economic and Social Development Unit
3. Mr. Miroslav Kukobat- Senior Expert on Infrastructure and Energy, Head of Infrastructure and Energy Unit
4. Mr. Virgil Constantin Ivan Cucu- Senior Expert on Justice and Home Affairs, Head of Justice and Home Affairs Unit
5. Mr. Efrem Radev- Senior Expert on Security Cooperation, Head of Security Cooperation Unit
6. Mr. Mladen Dragašević- Senior Expert on Building Human Capital, Head of Building Human Capital and Cross-Cutting Issues Unit
7. Mr. Sorin Sterie- Expert on Security Issues
8. Ms. Amna Redžepagić- Expert on Infrastructure and Energy
9. Mr. Predrag Vujičić- Expert on Justice and Home Affairs
10. Mr. Nand Shani- Expert on Economic and Social Development
11. Mr. Gjergj Murra - Expert in Parliamentary Cooperation
11. Ms. Maja Taylor- Assistant to the Head of Expert Pool
12. Ms. Elvira Ademović- Assistant to the Expert Pool

FRONT OFFICE

1. Mr. Jovan Tegovski- Chief of Staff
2. Ms. Dinka Živalj- Head of Media Unit/ Spokesperson
3. Ms. Gordana Demšer – Political Advisor
4. Mr. Dorin Vremis – Junior Political Advisor
5. Ms. Jasna Sinančević- Personal Assistant to the Secretary General
6. Ms. Nataša Mitrović- Assistant to the Front Office
7. Ms. Selma Ahatović- Lihčić- Public Affairs Assistant

ADMINISTRATIVE UNIT

1. Mr. Alexandru Murzac- Head of Administrative Unit
2. Mr. Sead Filipović- Finance Officer
3. Ms. Mirela Mahić- Administrative Officer
4. Mr. Maid Medunjanin- IT Officer
5. Ms. Alma Gadžić- Accountant
6. Ms. Dijana Kešelj- Translator

LIAISON OFFICE IN BRUSSELS

1. Mr. Basil Coronakis- Head of Office
2. Mr. Stanislav Daskalov- Deputy Head of Office
3. Ms. Lidija Topić- Advisor
4. Ms. Martine Dell – Office Administrator

RCC SECRETARIAT'S TECHNICAL AND SERVICE STAFF

1. Mr. Siniša Cvetković- Driver/Security
2. Mr. Fikret Kadrić- Driver/ Courier
3. Mr. Denis Sulić- Driver/ Courier
4. Ms. Vanja Vekić- Receptionist

ANNEX IV

LIST OF ABBREVIATIONS

ABC	Association of Balkan Chambers
ACE	Association of Consulting Engineers of Bosnia and Herzegovina
ACI	Airport Council International Europe
ADA	Austrian Development Agency
AEA	Association of the European Airlines
AII	Adriatic-Ionian Initiative
ALAs	Association of Local Authorities
AREC	Adriatic Region Employers' Centre
ATM	Air Traffic Management
BAC	Business Advisory Council
BCSDN	Balkan Civil Society Development Network
BRESCE	UNESCO Venice Regional Bureau for Science and Culture in Europe
bSEE	Task Force Broadband South Eastern Europe Task Force
BfV	Bundesamt für Verfassungsschutz
CAP	Common Agricultural Policy
CARICC	Central Asian Regional Information and Coordination Centre
CEB	Council of Europe Development Bank
CEFTA	Central European Free Trade Agreement
CeGD	Centre for e-Governance Development
CEI	Central European Initiative
CGRS	Commission for Global Road Safety
C-i-O	Chairmanship-in-Office
CoE	Council of Europe
CoMoCoSEE	Council of Ministers of Culture of South-East Europe
COSAP	Conference of the European Integration Parliamentary Committees of States participating in the Stabilization and Association Process
COWEB	Working Group on Western Balkans of the Council of the EU
CP	Contracting Parties
CPESEEC	Centre of Public Employment Services of Southeast European Countries
CPF	Cetinje Parliamentary Forum
CSOs	Civil Society Organizations
CTED	Counter-Terrorism Executive Directorate
DABLAS	Danube and Black Sea Task Force
DCAF	Democratic Control of Armed Forces
DCHOD	Deputy Chief of Defence
DCP	Danube Cooperation Process
DPPI	Disaster Preparedness and Prevention Initiative
EAS	External Action Service
EASA	European Aviation Safety Agency
EBRD	European Bank for Reconstruction and Development
EC	European Commission
ECAA	European Common Aviation Area
ECRB	Energy Community Regulatory Board
ECS	Energy Community Secretariat
ECT	Energy Community Treaty
EEAS	European External Action Service
EHEA	European Higher Education Area
EIB	European Investment Bank
ELFA	European Law Faculty Association
ENIC	European Network of Information Centres
EnC	Energy Community
ERF	European Union Road Federation
ERI SEE	Education Reform Initiative for South Eastern Europe
ERSO	European Road Safety Observatory
eSEE Initiative	Electronic South Eastern Europe Initiative
ESENSEE	Eco Social Economy Network South and East Europe

EU	European Union
EUMS	European Union Military Staff
EUSDR	EU Strategy for the Danube Region
FATF	Financial Action Task Force
FES	Friedrich Ebert Foundation
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
GRECO	Group of States against Corruption
GRSP	Global <i>Road Safety</i> Partnership
GS Council of EU	General Secretariat Council of European Union
GTF	Gender Task Force
HIDAA	High Inspectorate for Declaration and Audit of Assets
ICDT	International Centre for Democratic Transition
ICMPD	International Centre for Migration Policy Development
ICPDR	International Commission for the Protection of the Danube River
ICT	Information and Communication Technologies
IEN	Integrity Expert Network
IFC	International Finance Corporation
IFIs	International Financial Institutions
IFIAG	International Financial Institution Advisory Group
IFP	Infrastructure Project Facilities
ILECUs	International Enforcement Coordination Units
ILO	International Labour Organization
IOE	International Organization of Employers
IOM	International Organization for Migration
IOs	International Organizations
IPA	Instrument for Pre-accession Assistance
IRI	Investment Reform Index
IRF	International Road Federation
IRTAD	International Road Traffic and Accident Database
ISIS	Implementation of Single European Sky in South East Europe
ISRBC	International Sava River Basin Commission
ITF	International Trust Fund for Demining and Mine Victims Assistance
ITUC	International Trade Union Confederation
JPM	Joint Parliamentary Meeting
KOGSEB	Small and Medium – sized Enterprise Development Administration of Turkey
LSE	London School of Economics
MARRI	Migration, Asylum, Refugees Regional Initiative
MB IPA	Multi-Beneficiary Instrument for Pre-accession Assistance
MCAASEES	Marshall Center Alumni Association for Southeast European Security
ME CAA	Montenegrin Civil Aviation Agency
MIDWEB	Migration for Development in the Western Balkans
MIPD	Multi Indicative Planning Document
MoD	Ministry of Defence
MONEYVAL	Committee of Experts on the Evaluation of Anti-Money Laundering Measures and the Financing of Terrorism
MoU	Memorandum of Understanding
NALAS	Network of Associations of Local Authorities of SEE
NARIC	National Academic Recognition Information Centres
NATO	North Atlantic Treaty Organization
NGO	Non-governmental Organization
NI-CO	Northern Ireland Cooperation Overseas
NIPACs	National IPA Coordinators
NOS	NATO Office of Security
OECD	Organisation for Economic Co-operation and Development
OLAF	European Antifraud Office
OCTA	Organized Crime Threat Assessment for South East Europe
OSCE	Organization for Security and Co-operation in Europe
OSINT	Open Source Intelligence
PCC Secretariat	Police Cooperation Convention Secretariat
PE	Private Equity

PFS	Partners for Financial Stability
PHLG	Permanent High Level Group
PIDIN	Partnership for Improvement of Danube Infrastructure and Navigation
PPP	Public Private Partnership
PSO	Peace Support Operations
RACVIAC	Centre for Security Cooperation
RAI	Regional Anticorruption Initiative
RCC	Regional Cooperation Council
RCC TF FBHC	RCC Task Force Fostering and Building Human Capital
RCI	Regional Competitiveness Initiative
REC	Regional Environmental Centre for Central and Eastern Europe
RENA	Regional Environmental Network for Accession
ReSPA	Regional School of Public Administration
RI&O	Regional Initiatives and Organizations
RI&TFs	Regional Initiatives and Task Forces
RNIPA	Regional Network of Investment Promotion Agencies
RSA	Road Safety Audits
RSD	Regional Strategic Document
RSRDI	Regional Strategy for Research and Development for Innovation in Western Balkans
RSI	Road Safety Inspection
RSPC SEE	Regional Secretariat for Parliamentary Cooperation in South East Europe
RTD	Research and Technical Development
SAP+	Stabilization and Association Process Plus (cumulation zone with EU, EFTA, Western Balkans and Turkey)
SECE CRIF	South East and Central European Catastrophe Risk Insurance Facility
SECI	Southeast European Cooperative Initiative
SECI Centre	Southeast European Cooperative Initiative, Regional Centre for Combating Organized Crime
SEDM	South East Europe Defence Ministerial
SEDRI	Sustainable Energy Development Regional Initiative
SEE	South East Europe
SEEC	South East Europe Clearing House
SEECIC	South East European Counter-Intelligence Chiefs Forum
SEECCEL	South East Europe Centre for Entrepreneurial Learning
SEECPP	South-East European Cooperation Process
SEE-ERA.NET	South East European – European Research Area Network
SEE-ERA.NET PLUS	South East European – European Research Area Network Plus
SEEFREC	SEE Fire fighting Regional Centre network
SEEHN	SEE Health Network
SEEIC	South East Europe Investment Committee
SEELS	South East European Law School Network
SELEC	Southeast European Law Enforcement Centre
SEEMIC	South East Europe Military Intelligence Chiefs
SEE MoD-GS	South East Europe Ministries of Defence and General Staffs
SEENSA	National Security Authorities of South East Europe Countries
SEE PPP Network	South East Europe Public Private Partnership Network
SEEPAG	Southeast European Prosecutors Advisory Group
SEPCA	Southeast Europe Police Chiefs Association
SEESAC	South East Europe Small Arms and Light Weapons Clearing House
SES	Single European Sky
SEETO	South-East Europe Transport Observatory
SIDA	Swedish Development Agency
SME	Small and medium-sized enterprise
SMEM	Serbian Ministry of Energy and Mining
SPMU	Strategic Police Matters Unit
SSR	Security Sector Reforms
STREW	Structural Reform in Higher Education in Western Balkans Countries
SWG RRD	Standing Working Group on Regional Rural Development
SWP	Strategic Work Programme
SWEROAD	Swedish National Road Consulting
TACSO	Technical Assistance for Civil Society Organizations

TCT	Transport Community Treaty
TEN-T	Trans-European Transport network
TF	Task Force
TFCS	Task Force on Culture and Society
ToR	Terms of Reference
UNCTED	United Nations Counter-Terrorism Executive Directorate
UNDP	United Nations Development Programme
UNECE	United Nations Economic Commission for Europe
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNFCCC	United Nations Framework Convention on Climate Change
UNHCR	United Nations High Commissioner for Refugees
UNISDR	United Nations International Strategy for Disaster Reduction
UNMIK	United Nations Interim Administration Mission in Kosovo
UNODC	United Nations Office on Drugs and Crime
UNSCR	United Nations Security Council Resolution
USAID	United States Agency for International Development
VC	Venture Capital
WB	World Bank
WBIF	Western Balkans Investment Framework
WBPN	Western Balkans Prosecutor Network
WG	Working Group
WHO	World Health Organization
WINPRO	Witness Protection in the Fight against Serious Crime and Terrorism
WMO	World Meteorological Organization
WPON	Women Police Officers Network